



# Human Resources for Health in District Public Health System of India

State-wise Report-2022







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The HRH Infographics Report 2022 has been developed and produced by the Human Resources for Health and Health Policy and Integrated Policy (HRH-HPIP) team at the National Health Systems Resource Centre (NHSRC).

We would like to express our sincere appreciation to the State Departments of Health and Family Welfare, as well as the State Health Societies under the National Health Mission (NHM), for their invaluable support. We extend our gratitude to the Nodal Officers for HRH in States and Union Territories for providing the necessary data and information for this report.

Additionally, we would like to acknowledge the unwavering support and guidance offered by the esteemed Maj Gen (Prof) Atul Kotwal, Executive Director of NHSRC, and the esteemed Advisors at NHSRC, who have provided valuable insights. Their expertise has been instrumental in shaping this publication.

#### Suggested Citation

Human Resources for Health in District Public Health Systems, NHSRC, New Delhi, 2022

The Human Resources for Health (HRH) division of National Health Systems Resource Centre (NHSRC) initiated the publication of HRH Infographics in 2020. The aim was to present the available data in a comprehensible format and improve its utilization in planning, monitoring, and decision-making processes. The HRH infographics provides an overview of HRH for District Hospitals and other public health facilities below the district level. This includes the District and Sub-district Hospitals, Community Health centers (rural and urban), Primary health Centers (rural and urban) and Sub-Health Centers/ Health and Wellness Centers.

The HRH infographics mainly focus on the main categories of HRH, including MPW, Staff Nurses, Lab technicians, Pharmacists, Medical Officers – MBBS, Clinical Specialists and Dentists. The data used in the HRH infographics is for the financial year 2020-21. It has been primarily obtained from Programme Implementation Plans, and the in-place data used in the report is as on 31<sup>st</sup> March 2021.

The infographics provide a snapshot of HRH status of each state and union territory. It can help identify gaps and areas needing improvement, enabling informed decision making and effective planning by the policymakers and stakeholders.

#### Layout of the State HRH Infographics Sheet

The state specific sheets have been broadly categorized into five main sections:

- Policy and Systems: This section focuses on HRH Governance and includes information on the availability of specialist cadre, HRH policies, presence of separate recruitment board for health, implementation of HRIS and HRH integration.
- 2. HRH Generation: This new section provides data on availability of educational seats for Medicine and Nursing in the each state/ Union territory. This information can help the decision makers in assessing availability in relation to their requirements and will enables them to take appropriate actions.
- 3. HRH Availability: This section offers an overview of the availability of health workforce. The initial graph represents the sanctioned and available manpower from regular cadre and those supported under NHM in accordance with the Indian Public Health Standards (IPHS 2012). The other graph provides a snapshot of vacancies in the regular cadre and under NHM. Additionally, the section includes the important doctor-nurses ratio. While the ideal doctor-nurse ratio can vary based on the factors such as health facility type, available resources and patient conditions, a commonly cited ratio of 1 doctor for every 3 nurses is considered necessary for effective coordination and service outcomes.
- 4. NHM Budget Share: This section is primarily for the central and state level planners and decision makers. It summarizes the HRH budget and Programme management cost relative to the total Resource Envelope of the state/ UT for the financial year (FY) 2021-22.
- 5. HRH Performance: This section presents information regarding the productivity of the HRH based on data reported in HMIS reported for the period between 1<sup>st</sup> April 2021 and 31<sup>st</sup> March 2022. The data accessed for this section was as of May 19, 2023 and May 26, 2023.

#### **Definitions and Explanations**

- **Specialist Cadre**: The specialist doctors (PG MOs) under regular services are recruited directly at a higher level than the General Duty Medical Officers (UG-MBBS GDMOs). Also, a provision has been made for differential salaries between GD-MOs and Specialists.
- HRH Policy: The State/ UT has developed and implemented a comprehensive HRH policy for the NHM staff.

- **Separate Recruitment Board for Health**: The state has a State Health recruitment Board that is utilized for conducting recruitments in the health sector instead of the State Public Service Commission.
- HRIS Implementation: The state/ UT has implemented a Human Resource Information System (HRIS) for all HRH (both regular cadre and contractual).
- Healthcare Providers- Required vs Sanctioned vs Availability of HRH as per IPHS 2012: The graph provides a comparison of the required HRH, the total number of posts sanctioned and HRH in-place. The graph includes details of the main cadres, including Multi-Purpose Health Workers (Male and Female/ ANM), Staff Nurses, Lab technicians, Pharmacists, Medical Officers MBBS and Clinical Specialists.
  - **Required**: The total number of staff required for the functional public health facilities (District hospital and below) as per IPHS 2012 norms. This is represented by a blue straight line.
  - Sanctioned: The total number of posts sanctioned under the regular cadre as reported by the states/ UTs and approved under NHM in the Record of Proceedings (ROP) for FY 2021-22, for both rural and urban facilities for the district hospitals and below level. Any HRH approved for mobile health team is not included. The percentage has been calculated as the sum of sanctioned regular posts and approved NHM posts divided by the total number of staff required as per IPHS 2012 norms. This is represented by a green circle marker.
  - In-place: Total number of posts filled against the sanctioned posts under the regular cadre and approved posts under NHM as reported by the states/ UTs. The percentage has been calculated as the total number of HRH in-place against the total number of staff required as per IPHS 2012 norms. This is represented by a pink square marker.
- Healthcare Providers- Vacancies: The bar graph compares the vacancies under the regular cadre and NHM (rural and urban). The data represents only facility level HRH for the six main cadres, including MPW (Male and Female/ ANM), Staff Nurses, Lab technicians, Pharmacists, Medical Officers and Clinical Specialists. It doesn't include any details of HRH supported for mobile health teams.
  - Vacancy Regular Cadre: The percentage has been calculated as the total number of vacant posts against the posts sanctioned in regular cadre, as reported by the states/ UTs, for the district hospitals and below level facilities.
  - Vacancy Contractual: The percentage has been calculated as the total number of vacant posts, as reported by the states/ Uts, against the posts approved under NHM in the ROP 2021-22 for both rural and urban health facilities.
- Doctor (MO and Specialist) to Staff Nurse Ratio: The total number of GDMOs and Specialists compared to the number of Staff Nurses reported by the state/ UT under regular cadre and on contract serving at the district hospital and below level facilities. For example, a doctor to nurse ratio of 1:3 means there is one doctor for every 3 staff nurses.
- NHM Budget Share
  - Budget Share of HRH: This represents the proportion of NHM budget approved in FY 2021-22 for remuneration of service delivery positions and programme management positions under NHM, against the total Resource Envelope (RE). The circle represents the total resource envelope and the two water levels represent the proportion of NHM budget approved in FY 2021-22 for service delivery HRH and programme management HRH.

- Budget share of Service Delivery HRH: The bar graph in drops illustrates the distribution of the budget allocated for the remuneration of various categories of service delivery staff, including Specialists, Medical officers, ANM, Nurses and Paramedics, Community Health Officers (CHOs) and other service delivery personnel, as a proportion of the total budget approved for remuneration of service delivery staff.
- Budget share of Programme Management HRH (PM HRH): The PM HRH includes all the HRH engaged at the state, district, regional, block level Programme Management Units (PMU) or those posted in facilities and performing monitoring, supervision and administrative tasks such as data entry, accounting, supervision. This includes the Programme Officers, Managers, Consultants, Supervisors, Coordinators, Administrative staff, Assistants, Finance staff, Engineers, MIS Staff, Data Entry Operators etc. The indicator shows the proportion of budget approved under NHM (NRHM+NUHM) for programme management HRH in FY 2021-22 against the total RE.
- Budget Share of Programme Management: The proportion of NHM budget approved in FY 2021-22 for Programme Management including the Programme Management HRH and activities under NHM, against the total Resource Envelope (RE).
- Programme Management Activities: The PM activities refer to the office expenses of the PMU staff, monitoring and supervision, review meeting etc. This indicator shows the total proportion of budget approved under NHM (NRHM+NUHM) for programme management activities, as a proportion of the total RE.
- HRH Performance: It is important to acknowledge that the definitions and formulae used in assessing the HRH performance are based on simplified assumptions and do not account for the other functions that healthcare workers perform on a daily basis, especially those which may not be captured in HMIS or are difficult to put in terms of data. For example, medical officers may be required to conduct post-mortems, which can result in fewer outpatient visits being recorded. Similarly, nurses may be deployed to emergency rooms or labor and delivery units, which may not be reflected in the inpatient numbers. It is also important to acknowledge that the data belongs to the period when healthcare workers faced unprecedented challenges due to COVID-19 pandemic and therefore the data should not be compared with the previous year's data. Despite these limitations, using the same formulae and definitions across all states and UTs enables comparison and in-depth analysis of factors that may be affecting healthcare worker productivity.
  - **Average cases per month:** Total number of cases reported in the FY 2021-22 in the HMIS portal divided by 12 (total number of months in a year).
  - Average cases per day: Average cases per month divided by average working days in a month. For calculating average in-patients per day, 30 working days in a month have been considered and for other cases, 25 working days per month have been taken.
  - OPD Attendance per Doctor: The ratio of average number of allopathic OPD per day (excluding Dental OPD) to the total number of GDMOs and Specialists in-place under regular cadre and NHM, as reported by the states. The number of specialists in-place doesn't include the number of Anesthetists, Radiologists, Pathologists and Microbiologists.
  - **Dental OPD per Dental Surgeon:** The ratio of average number of dental OPD per day to the total number of Dentists and Dental Surgeons in-place under regular cadre and NHM, as reported by the states.

- In-patient cases per Nurse: Average number of in-patient per day (all admissions of male and female Children and Adults with plan to stay overnight/24 hours) divided by the number of nurses in-place per shift under regular cadre and NHM, as reported by the states. The total nurses in-place has been divided by 3 to get the number of nurses per shift (three shifts in a day).
- In-patient head count at midnight per Nurse: Average number of in-patient headcount at midnight/ midnight census per day (number of patients at midnight/6 AM every day) divided by the number of nurses in-place per shift under regular cadre and NHM, as reported by the states. The total nurses inplace has been divided by 3 to get the number of nurses per shift (three shifts in a day).
- **Lab Tests per lab technicians:** The ratio of average number of blood tests per day to the total number of Lab technicians in-place under regular cadre and NHM, as reported by the states.
- Caesareans (C-Section) per ObGY: The ratio of average number of C-Section deliveries performed per month to the total number of ObGY Specialist in-place under regular cadre and NHM, as reported by the state. This does not include the number of EmOC trained doctors available in the state/ UT.
- Hysterectomy surgeries per ObGy: Average number of major surgeries/ Hysterectomies performed per month divided by the total number of ObGy Specialists in-place under regular cadre and NHM as reported by the state.
- Major operations using Anesthesia per Anesthetists: The ratio of average number of major operations carried out using general or spinal anesthesia per month to the total number of Anesthetists in-place under regular cadre and NHM, as reported by the state. This does not include the number of LSAS trained doctors in the state/ UT.

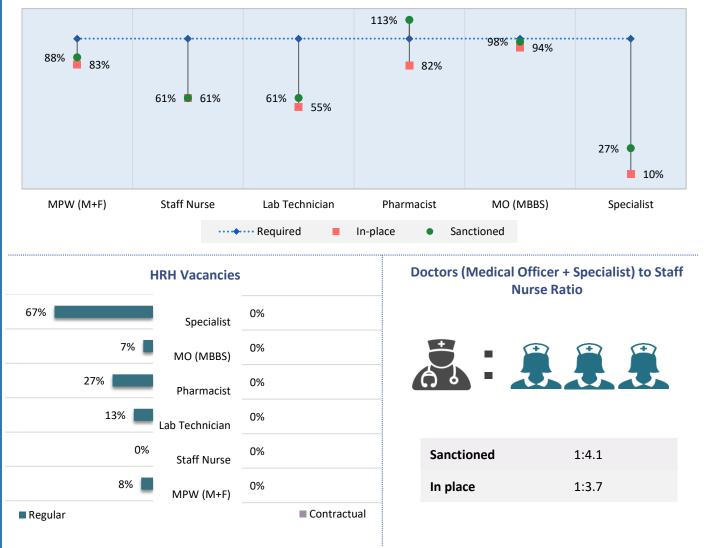
#### Sources of data

- 1. Indian Public Health Standards, 2012
- 2. Health Management Information System (HMIS)
- 3. NHM Programme Implementation Plans 2021-22
- 4. NHM Record of Proceedings 2021-22
- 5. https://pib.gov.in/PressReleseDetailm.aspx?PRID=1897990 Posted On: 10 FEB 2023 5:15PM by PIB Delhi
- 6. Indian Nursing Council Annual Report 2021-22
- 7. Human Resources for Health in District Public Health Systems of India: State Wise Report of 2021

# Andaman and Nicobar Islands

	Policy and Systems		HRH Generation	
Ų	Specialist Cadre	$\checkmark$	MBBS (UG)	114 seats
-	HRH Policy	×	Medical (PG)	0 seats
Ċ	Separate Recruitment Board for Health	×	B. Sc Nursing	0 seats
	Implemented HRMIS	×	GNM	20 seats
9 <b>.0</b> 8	HRH Integration	×	ANM	20 seats

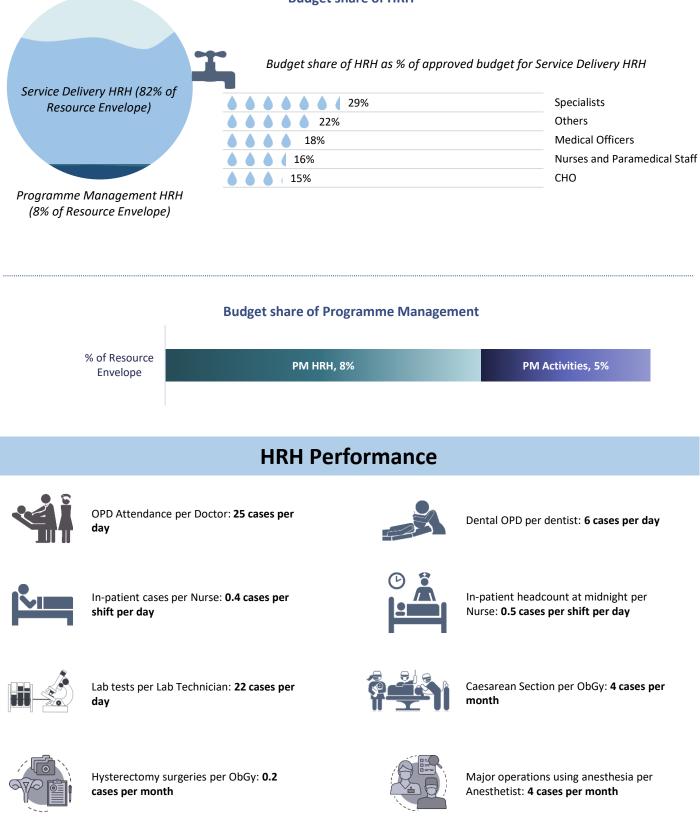
## **HRH Availability**



# Andaman and Nicobar Islands

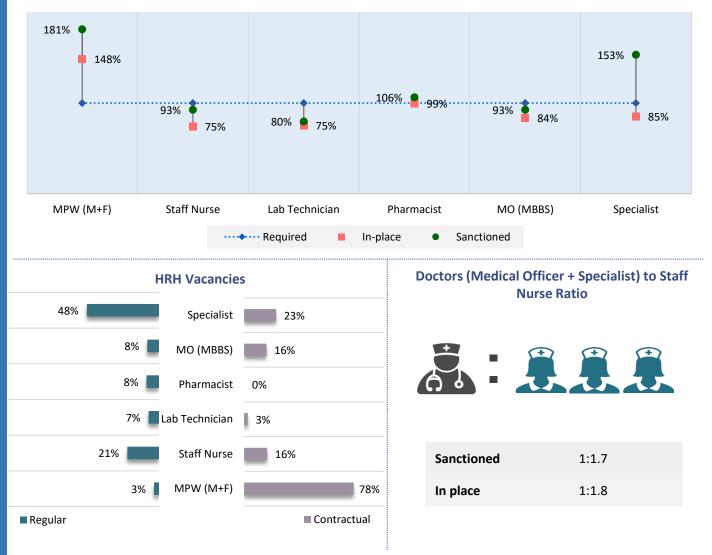
## **NHM Budget Share**

#### **Budget share of HRH**



# Andhra Pradesh

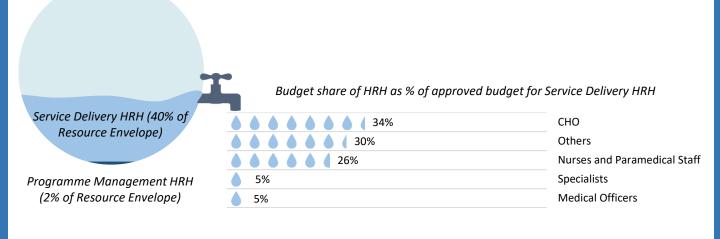
	Policy and Systems		HRH Generation			
Ûŗ	Specialist Cadre	$\checkmark$	MBBS (UG)	5585 seats		
	HRH Policy	$\checkmark$	Medical (PG)	2816 seats		
	Separate Recruitment Board for Health	×	B. Sc Nursing	726 seats		
	Implemented HRMIS	$\checkmark$	GNM	7125 seats		
9 <b>.0</b>	HRH Integration	~	ANM	910 seats		
	HRH Availability					



# Andhra Pradesh

## **NHM Budget Share**

#### **Budget share of HRH**



#### **Budget share of Programme Management**

% of Resource Envelope

PM HRH, 2%

PM Activities, 3%

## **HRH Performance**



OPD Attendance per Doctor: **33 cases per day** 



Dental OPD per dentist: 10 cases per day



In-patient cases per Nurse: 2 cases per shift per day



In-patient headcount at midnight per Nurse: **3 cases per shift per day** 



Lab tests per Lab Technician: **29 cases per day** 



Caesarean Section per ObGy: 7 cases per month



Hysterectomy surgeries per ObGy: **1 case** per month

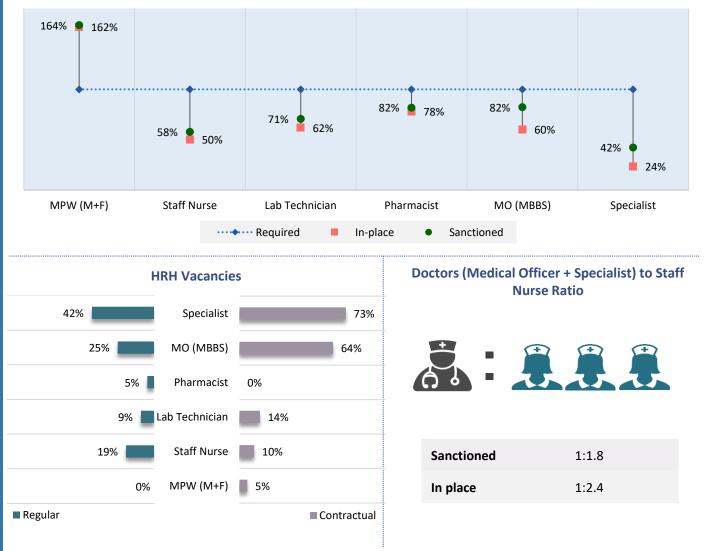


Major operations using anesthesia per Anesthetist: **13 cases per month** 

# Arunachal Pradesh

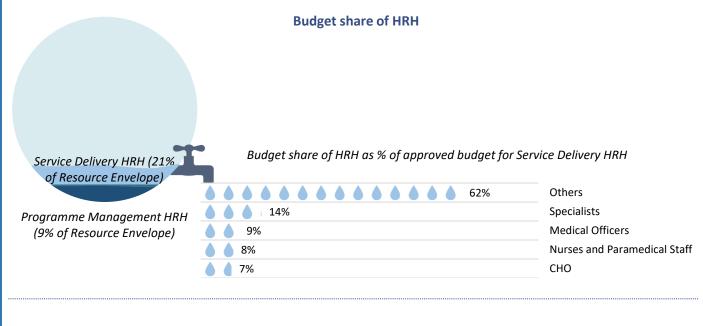
	Policy and Systems		HRH Generation	
Ų	Specialist Cadre	~	MBBS (UG)	50 seats
	HRH Policy	×	Medical (PG)	0 seats
	Separate Recruitment Board for Health	×	B. Sc Nursing	0 seats
	Implemented HRMIS	×	GNM	290 seats
9 <b>.0</b> 8	HRH Integration	×	ANM	190 seats

## **HRH Availability**



# Arunachal Pradesh

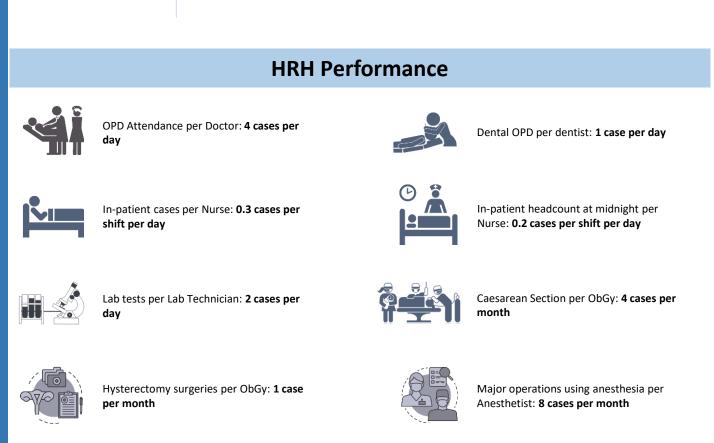
## **NHM Budget Share**



#### **Budget share of Programme Management**

PM HRH, 9%

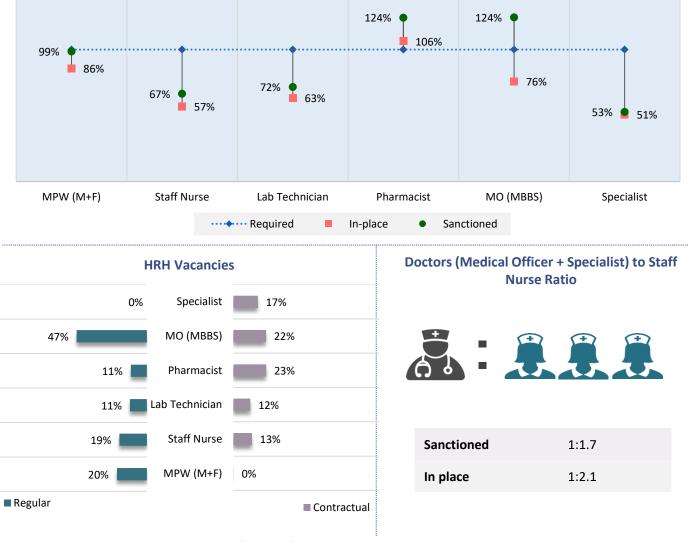
% of Resource Envelope



PM Activities, 4%

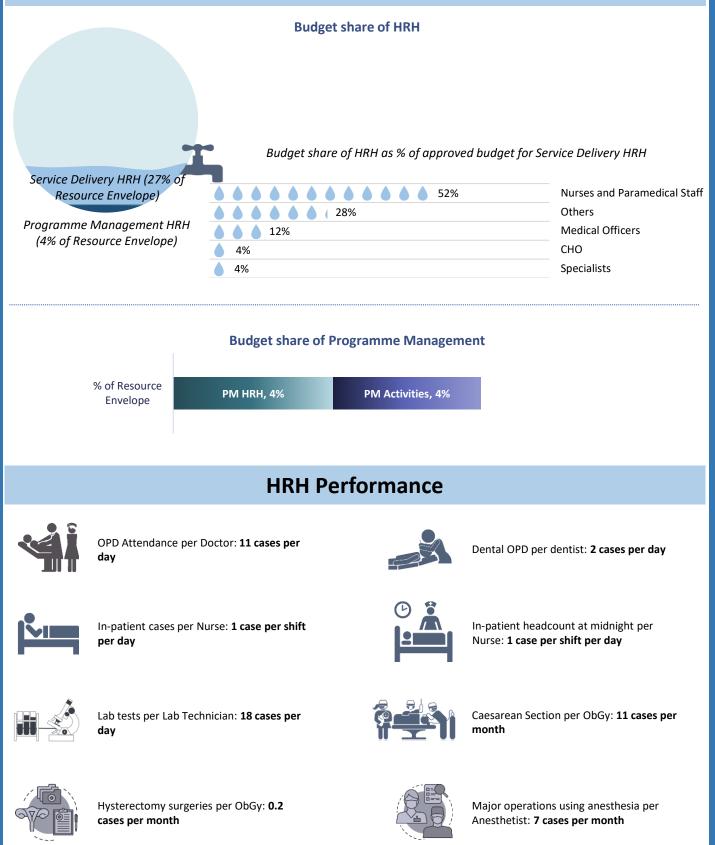
## Assam

Policy and Systems		HRH Generation			
Ug	Specialist Cadre	×	MBBS (UG)	1250 seats	
	HRH Policy	×	Medical (PG)	738 seats	
	Separate Recruitment Board for Health	×	B. Sc Nursing	131 seats	
	Implemented HRMIS	$\checkmark$	GNM	2394 seats	
9 <b>.0</b>	HRH Integration	~	ANM	1075 seats	
HRH Availability					



## Assam

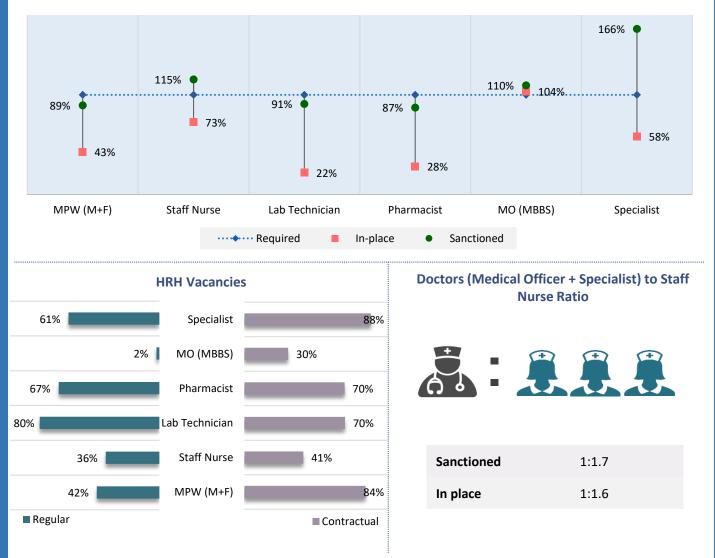
## **NHM Budget Share**



# Bihar

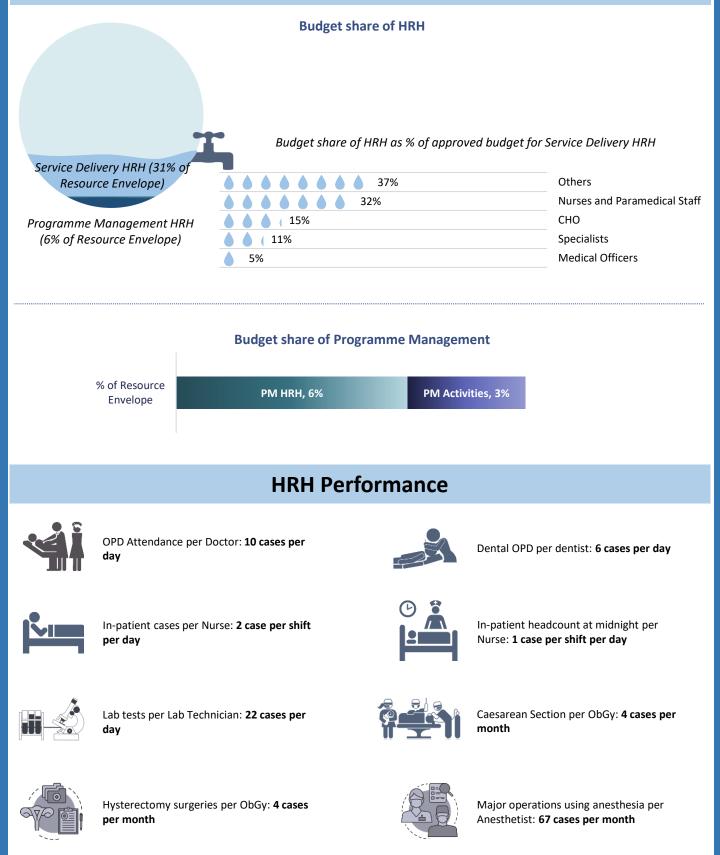
Policy and Systems		<b>HRH Generation</b>		
Ų	Specialist Cadre	~	MBBS (UG)	2565 seats
-	HRH Policy	~	Medical (PG)	1150 seats
	Separate Recruitment Board for Health	×	B. Sc Nursing	65 seats
	Implemented HRMIS		GNM	1296 seats
<b>60000000000000</b>	HRH Integration	~	ANM	3565 seats
			•1 • 1• •1••	

#### HRH Availability



## Bihar

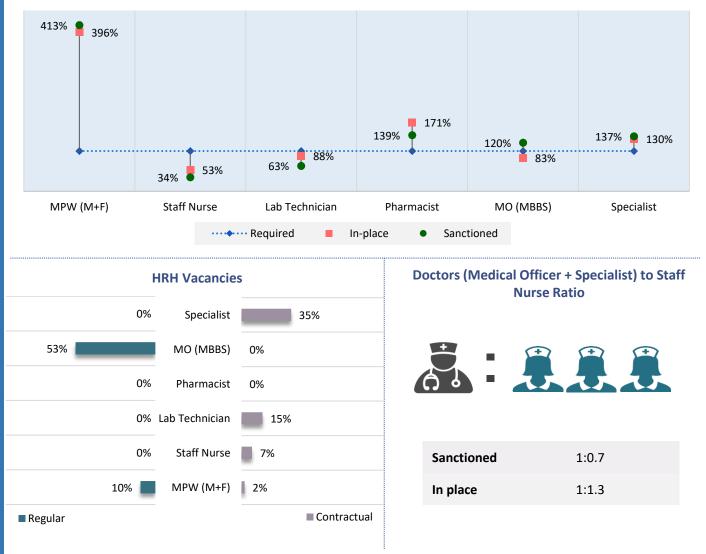
## **NHM Budget Share**



# Chandigarh

Policy and Systems		HRH Generation		
ပြု	Specialist Cadre	~	MBBS (UG)	150 seats
-	HRH Policy	×	Medical (PG)	578 seats
	Separate Recruitment Board for Health	×	B. Sc Nursing	20 seats
	Implemented HRMIS	×	GNM	0 seats
	HRH Integration	×	ANM	20 seats

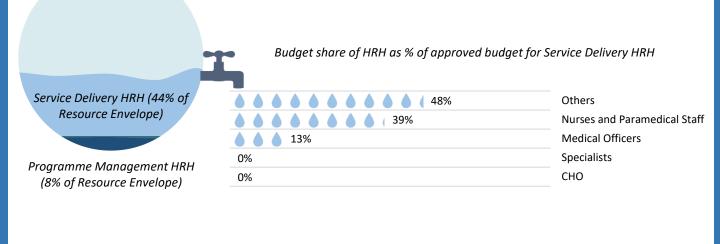
#### **HRH Availability**



# Chandigarh

## **NHM Budget Share**

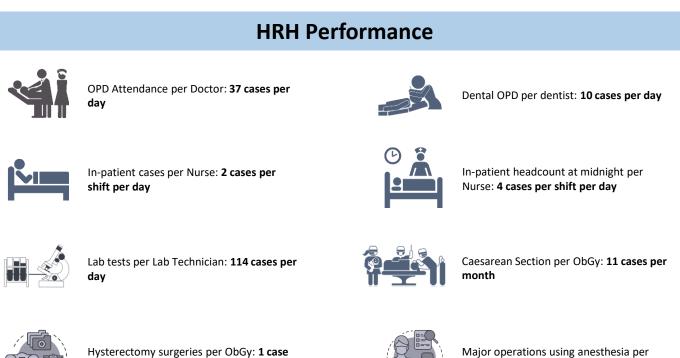
#### **Budget share of HRH**



#### **Budget share of Programme Management**

PM HRH, 8%

% of Resource Envelope



Hysterectomy surgeries per ObGy: **1 case** per month

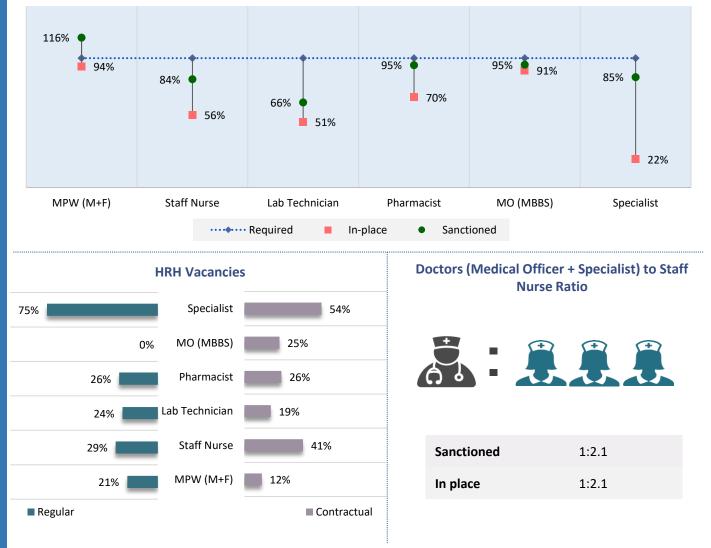


Major operations using anesthesia per Anesthetist: **37 cases per month** 

PM Activities, 6%

# Chhattisgarh

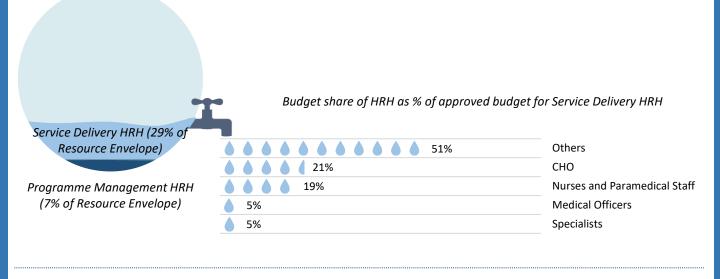
Policy and Systems		HRH Generation				
Ų	Specialist Cadre	×	MBBS (UG)	1915 seats		
-	HRH Policy	$\checkmark$	Medical (PG)	562 seats		
	Separate Recruitment Board for Health	×	B. Sc Nursing	473 seats		
	Implemented HRMIS	$\checkmark$	GNM	2555 seats		
<b>900</b>	HRH Integration	~	ANM	310 seats		
	HRH Availability					



# Chhattisgarh

## **NHM Budget Share**

#### **Budget share of HRH**



#### **Budget share of Programme Management**

PM HRH, 7%

% of Resource Envelope

## **HRH Performance**



OPD Attendance per Doctor: **13 cases per day** 



PM Activities,

2%

Dental OPD per dentist: 6 cases per day



In-patient cases per Nurse: 1 case per shift per day



In-patient headcount at midnight per Nurse: **2 cases per shift per day** 



Lab tests per Lab Technician: **20 cases per** day



Caesarean Section per ObGy: **17 cases per** month



Hysterectomy surgeries per ObGy: **3 cases** per month

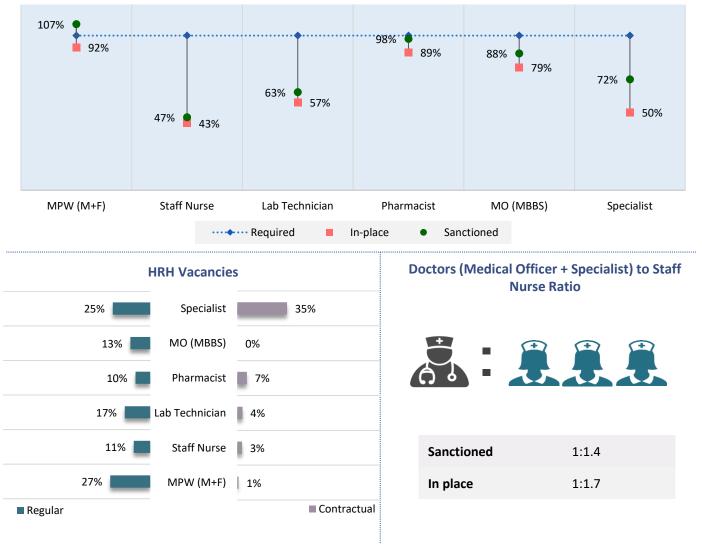


Major operations using anesthesia per Anesthetist: **34 cases per month** 

## Dadra and Nagar Haveli and Daman and Diu

	Policy and Systems		HRH Generation	
ပြံ	Specialist Cadre* *Through UPSC	$\checkmark$	MBBS (UG)	177 seats
-	HRH Policy	X	Medical (PG)	0 seats
	Separate Recruitment Board for Health	×	B. Sc Nursing	20 seats
	Implemented HRMIS	X	GNM	0 seats
8- <b>8</b> -8-8-8-8-8-8-8-8-8-8-8-8-8-8-8-8-8-	HRH Integration	$\checkmark$	ANM	0 seats
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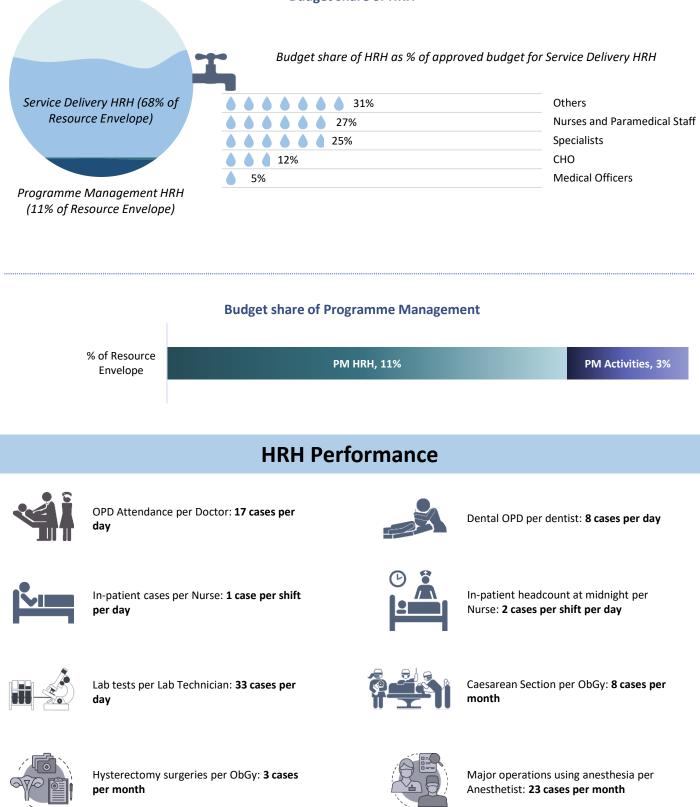
**HRH Availability** 





## NHM Budget Share

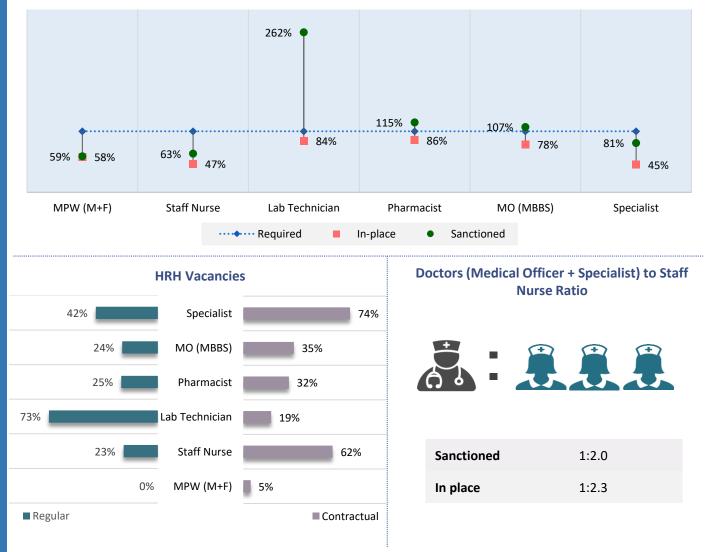
#### **Budget share of HRH**



# Delhi

	Policy and Systems		HRH Generation	
Ų	Specialist Cadre	$\checkmark$	MBBS (UG)	1497 seats
-	HRH Policy	×	Medical (PG)	2915 seats
	Separate Recruitment Board for Health	×	B. Sc Nursing	130 seats
	Implemented HRMIS	×	GNM	675 seats
9.0 <sup>0</sup>	HRH Integration	×	ANM	350 seats

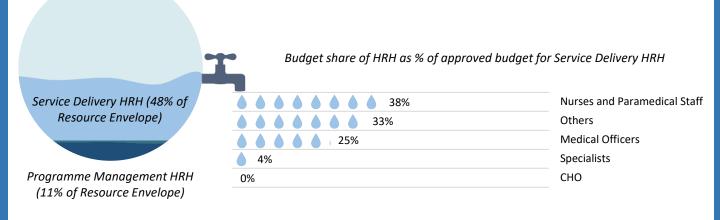
## **HRH Availability**



# Delhi

## **NHM Budget Share**

#### **Budget share of HRH**



#### **Budget share of Programme Management**

PM HRH, 11%

% of Resource Envelope

PM Activities, 3%

## **HRH Performance**



OPD Attendance per Doctor: **65 cases per day** 



Dental OPD per dentist: 42 cases per day



In-patient cases per Nurse: 1 case per shift per day



In-patient headcount at midnight per Nurse: **3 cases per shift per day** 



Lab tests per Lab Technician: **87 cases per** day



Caesarean Section per ObGy: 23 cases per month



Hysterectomy surgeries per ObGy: **5 cases per month** 

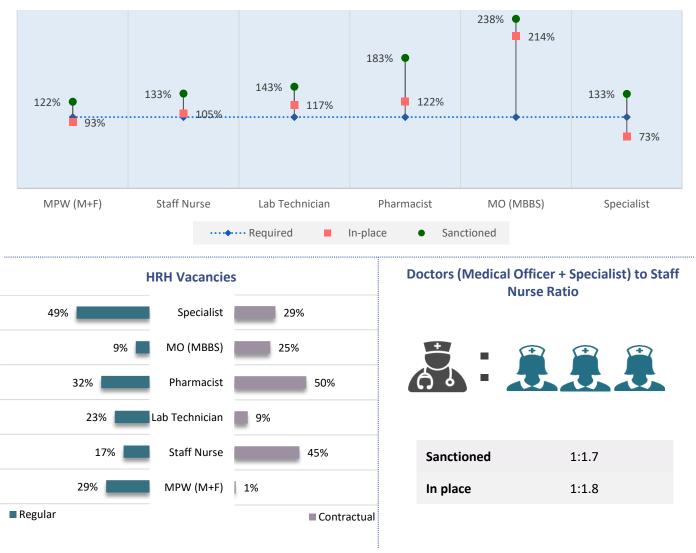


Major operations using anesthesia per Anesthetist: **35 cases per month** 

## Goa

	Policy and Systems		HRH Generation	
Ų	Specialist Cadre	~	MBBS (UG)	180 seats
-	HRH Policy	×	Medical (PG)	131 seats
	Separate Recruitment Board for Health	×	B. Sc Nursing	25 seats
	Implemented HRMIS	×	GNM	50 seats
8 <b>.0</b>	HRH Integration	×	ANM	100 seats
		<b>_</b>		

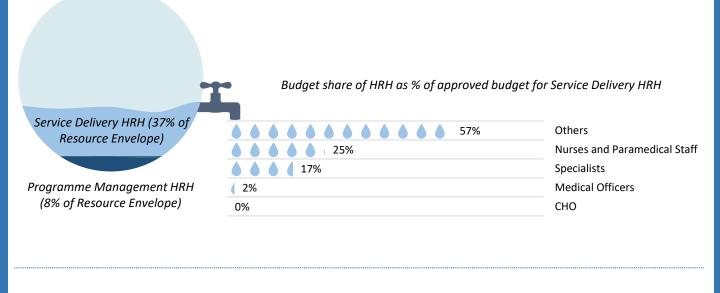
#### **HRH Availability**



## Goa

## **NHM Budget Share**

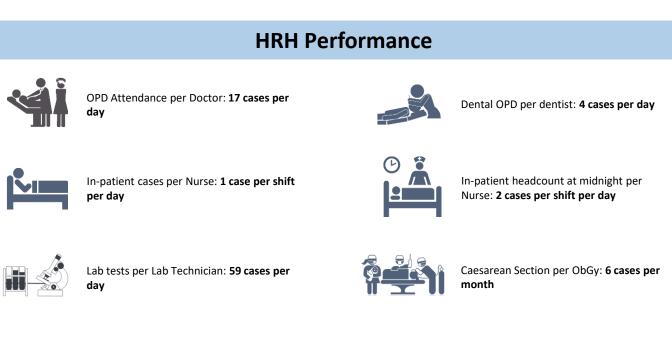
#### **Budget share of HRH**



#### **Budget share of Programme Management**

PM HRH, 8%

% of Resource Envelope





Hysterectomy surgeries per ObGy: 0.4 cases per month

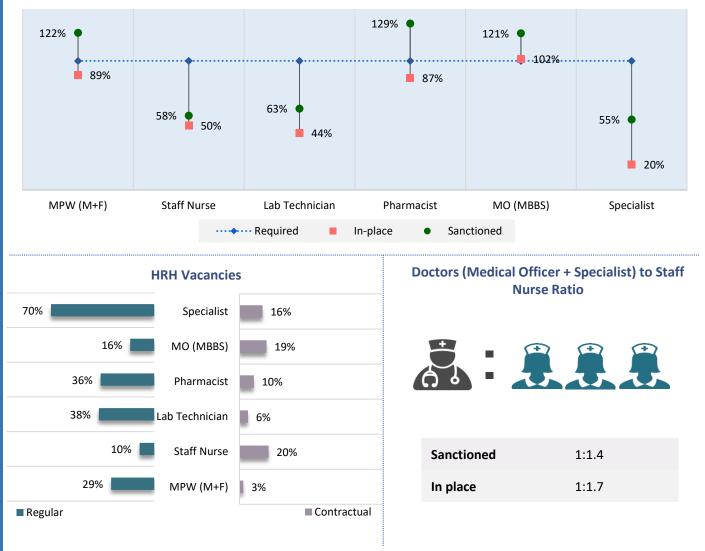


Major operations using anesthesia per Anesthetist: **27 cases per month** 

PM Activities, 4%

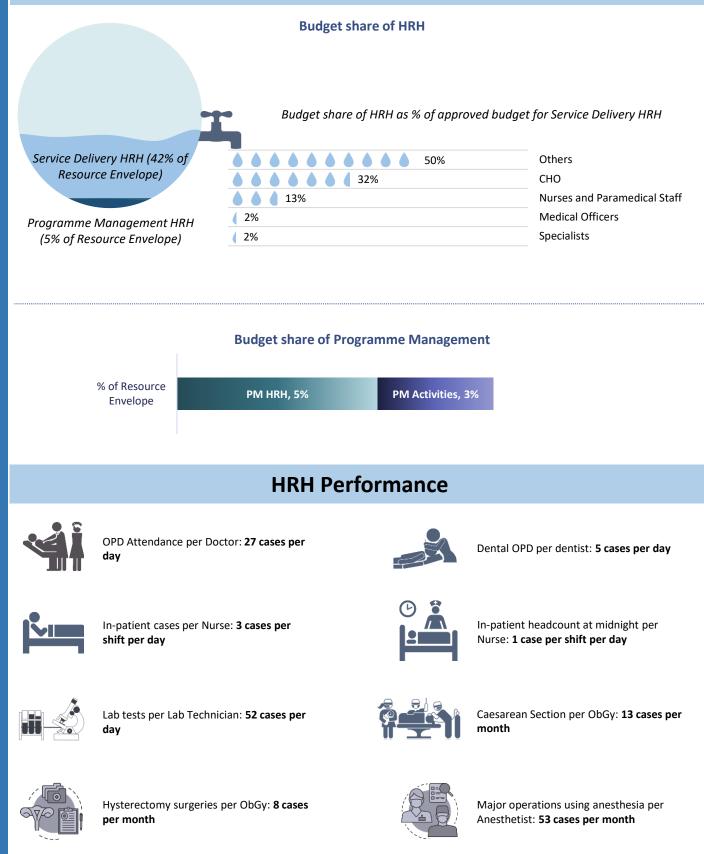
# Gujarat

	Policy and Systems		HRH Generation		
Ug	Specialist Cadre	$\checkmark$	MBBS (UG)	6500 seats	
-	HRH Policy	×	Medical (PG)	2483 seats	
	Separate Recruitment Board for Health	×	B. Sc Nursing	404 seats	
	Implemented HRMIS	~	GNM	6625 seats	
9 <b>.0</b>	HRH Integration	×	ANM	4220 seats	
HRH Availability					



# Gujarat

## **NHM Budget Share**

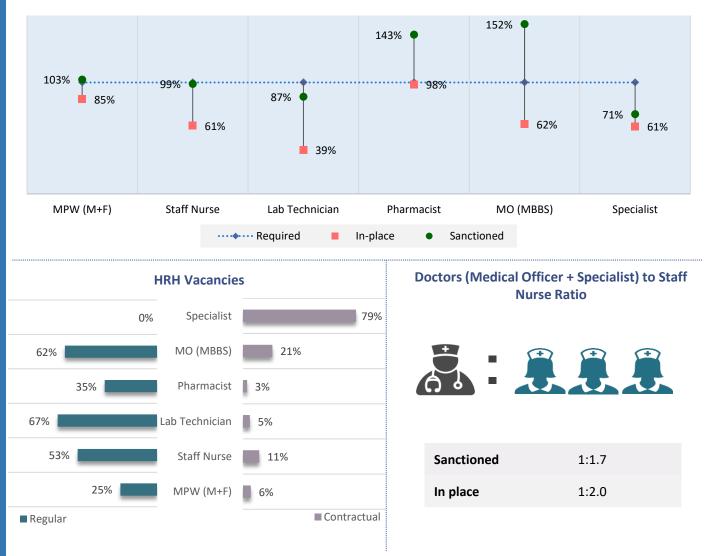


## Haryana

Policy and Systems		HRH Generation				
ပြံ	Specialist Cadre	×	MBBS (UG)	1835 seats		
-	HRH Policy	$\checkmark$	Medical (PG)	745 seats		
	Separate Recruitment Board for Health	~	B. Sc Nursing	242 seats		
	Implemented HRMIS	$\checkmark$	GNM	3330 seats		
9 <b>.0</b>	HRH Integration	×	ANM	2770 seats		

#### **HRH Availability**

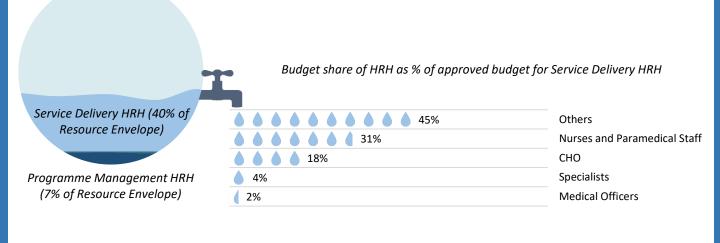
Healthcare Providers: Required vs Sanctioned vs Availability of HRH as per IPHS 2012



## Haryana

## **NHM Budget Share**

#### **Budget share of HRH**



#### **Budget share of Programme Management**

PM HRH, 7%

% of Resource Envelope

# HRH Performance Image: Section 1 and 2 and



Hysterectomy surgeries per ObGy: 2 cases per month

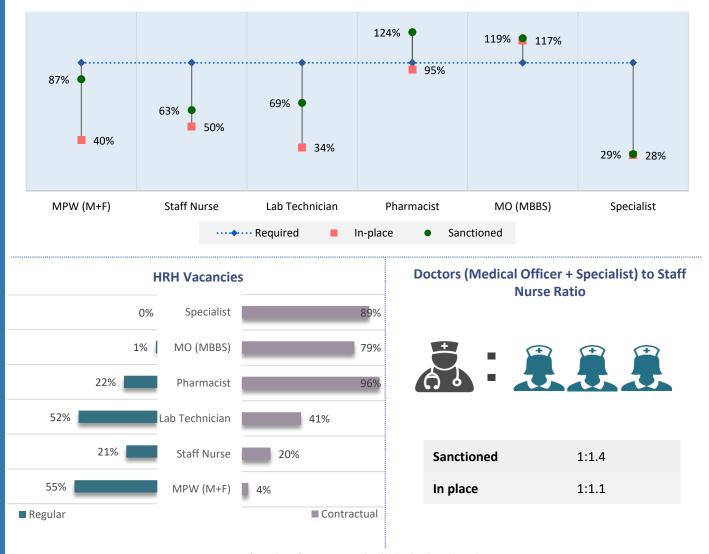


Major operations using anesthesia per Anesthetist: **32 cases per month** 

PM Activities, 29

# Himachal Pradesh

	Policy and Systems		HRH Generation				
Ų	Specialist Cadre	×	MBBS (UG)	920 seats			
	HRH Policy	×	Medical (PG)	342 seats			
Č	Separate Recruitment Board for Health	×	B. Sc Nursing	181 seats			
	Implemented HRMIS	~	GNM	1610 seats			
9 <b>.0</b> 8	HRH Integration	×	ANM	310 seats			
HRH Availability							



# Himachal Pradesh

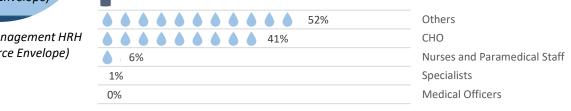
## **NHM Budget Share**

**Budget share of HRH** 

Budget share of HRH as % of approved budget for Service Delivery HRH



Programme Management HRH (4% of Resource Envelope)



#### **Budget share of Programme Management**

% of Resource Envelope



## **HRH Performance**



OPD Attendance per Doctor: **10 cases per day** 



Dental OPD per dentist: 3 cases per day



In-patient cases per Nurse: 1 case per shift per day



In-patient headcount at midnight per Nurse: **1 case per shift per day** 



Lab tests per Lab Technician: **33 cases per** day



Caesarean Section per ObGy: 9 cases per month



Hysterectomy surgeries per ObGy: 2 cases per month

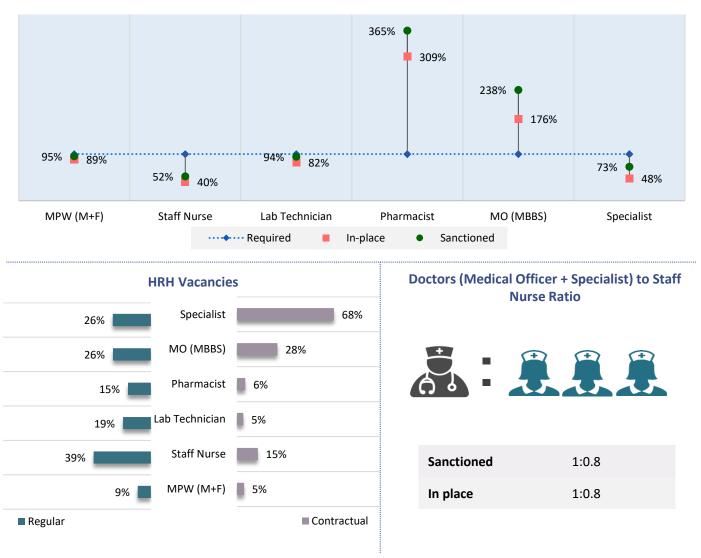


Major operations using anesthesia per Anesthetist: **24 cases per month** 

# Jammu and Kashmir

	Policy and Systems		HRH Generation			
Ų	Specialist Cadre	$\checkmark$	MBBS (UG)	1147 seats		
	HRH Policy	×	Medical (PG)	611 seats		
	Separate Recruitment Board for Health	×	B. Sc Nursing	88 seats		
	Implemented HRMIS	×	GNM	735 seats		
8°8°	HRH Integration	×	ANM	405 seats		

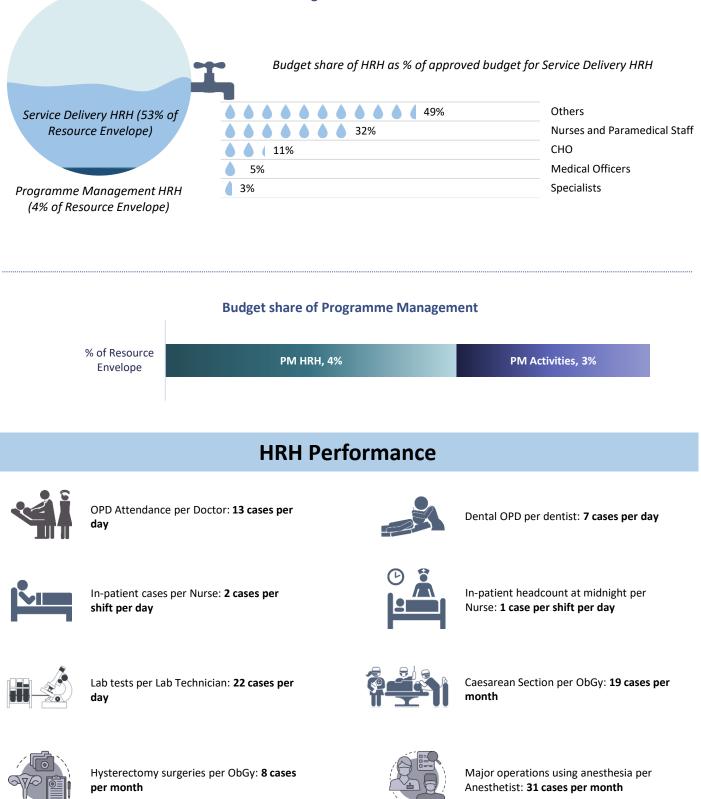
## **HRH Availability**



# Jammu and Kashmir

## **NHM Budget Share**

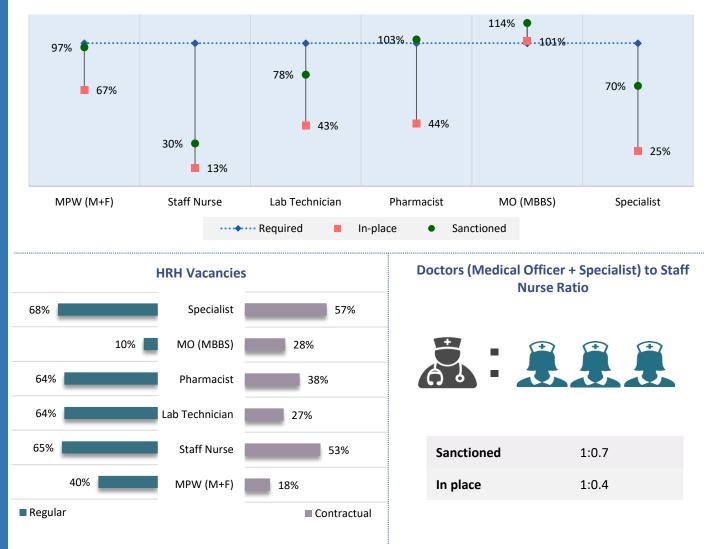
#### **Budget share of HRH**



# Jharkhand

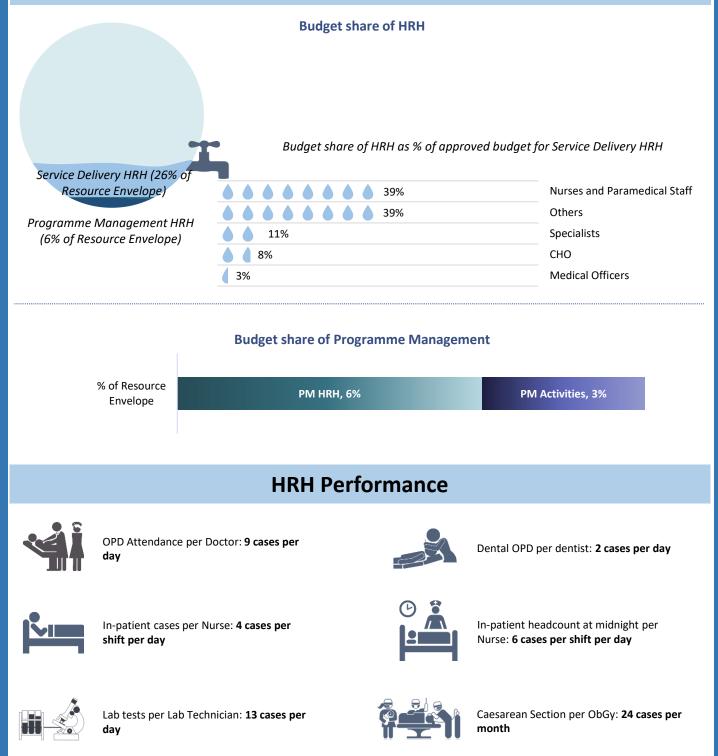
	Policy and Systems		HRH Generation	
Ų	Specialist Cadre	$\checkmark$	MBBS (UG)	980 seats
-	HRH Policy		Medical (PG)	263 seats
	Separate Recruitment Board for Health	×	B. Sc Nursing	45 seats
	Implemented HRMIS	—	GNM	1685 seats
9 <b>.0</b>	HRH Integration	×	ANM	2410 seats
			••••••	

## **HRH Availability**



# Jharkhand

## **NHM Budget Share**





Hysterectomy surgeries per ObGy: 0.4 cases per month



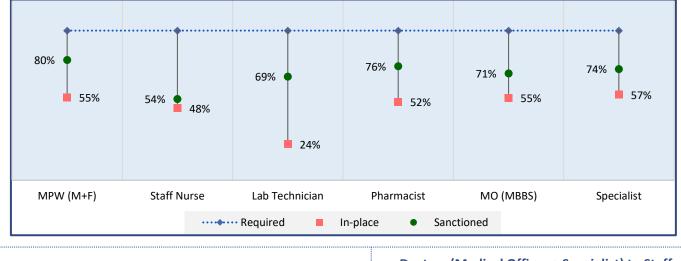
Major operations using anesthesia per Anesthetist: **55 cases per month** 

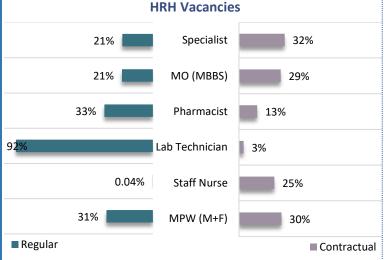
## Karnataka

	Policy and Systems		HRH Generation	
Ų	Specialist Cadre	$\checkmark$	MBBS (UG)	10995 seats
	HRH Policy	×	Medical (PG)	6006 seats
	Separate Recruitment Board for Health	×	B. Sc Nursing	3360 seats
	Implemented HRMIS	_	GNM	24721 seats
9 <b>.9</b>	HRH Integration	×	ANM	730 seats

### **HRH Availability**

Healthcare Providers: Required vs Sanctioned vs Availability of HRH as per IPHS 2012





### Doctors (Medical Officer + Specialist) to Staff Nurse Ratio

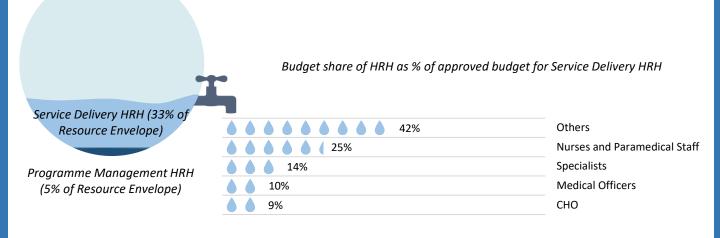


Sanctioned	1:2.0
In place	1:2.3

## Karnataka

## **NHM Budget Share**

### **Budget share of HRH**



#### **Budget share of Programme Management**

% of Resource Envelope	PM HRH, 5%	PM Activities, 4%	

## **HRH Performance**



OPD Attendance per Doctor: **30 cases per day** 



Dental OPD per dentist: 9 cases per day



In-patient cases per Nurse: 2 cases per shift per day



In-patient headcount at midnight per Nurse: **2 cases per shift per day** 



Lab tests per Lab Technician: 66 cases per day



Caesarean Section per ObGy: 16 cases per month



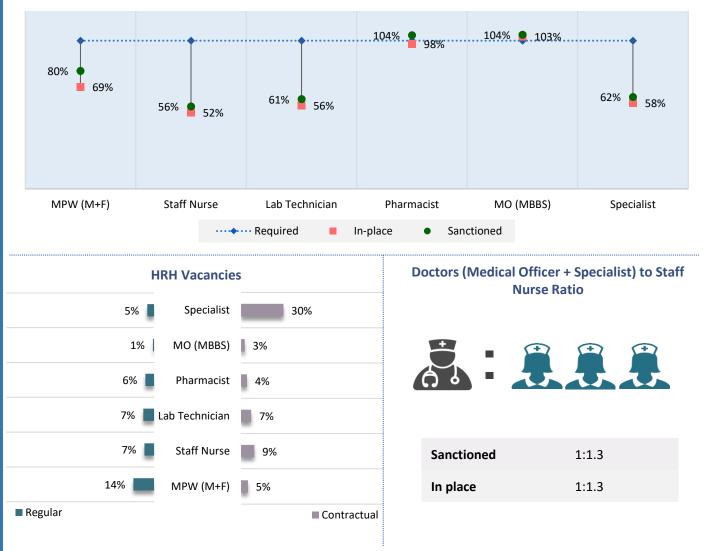
Hysterectomy surgeries per ObGy: **3 cases per month** 



Major operations using anesthesia per Anesthetist: **22 cases per month** 

## Kerala

Policy and Systems		HRH Generation			
Ų	Specialist Cadre	$\checkmark$	MBBS (UG)	4505 seats	
	HRH Policy	×	Medical (PG)	1889 seats	
Ċ	Separate Recruitment Board for Health	×	B. Sc Nursing	1062 seats	
	Implemented HRMIS	_	GNM	5420 seats	
9 <b>.0</b>	HRH Integration	~	ANM	505 seats	
	HRH Availability				



## Kerala

## **NHM Budget Share**

### **Budget share of HRH**

Budget share of HRH as % of approved budget for Service Delivery HRH

Service Delivery HRH (22% of Resource Envelope)

Programme Management HRH (4% of Resource Envelope)

45%	Others
<ul> <li>31%</li> </ul>	Nurses and Paramedical Staff
<b>a b 15%</b>	Medical Officers
<b>5</b> %	Specialists
4%	СНО

### **Budget share of Programme Management**

PM HRH, 4%

% of Resource Envelope

**HRH Performance** 



OPD Attendance per Doctor: **38 cases per day** 



Dental OPD per dentist: 10 cases per day

PM Activities, 19



In-patient cases per Nurse: 1 case per shift per day



In-patient headcount at midnight per Nurse: **3 cases per shift per day** 



Lab tests per Lab Technician: **69 cases per day** 



Caesarean Section per ObGy: **10 cases per** month



Hysterectomy surgeries per ObGy: 2 cases per month

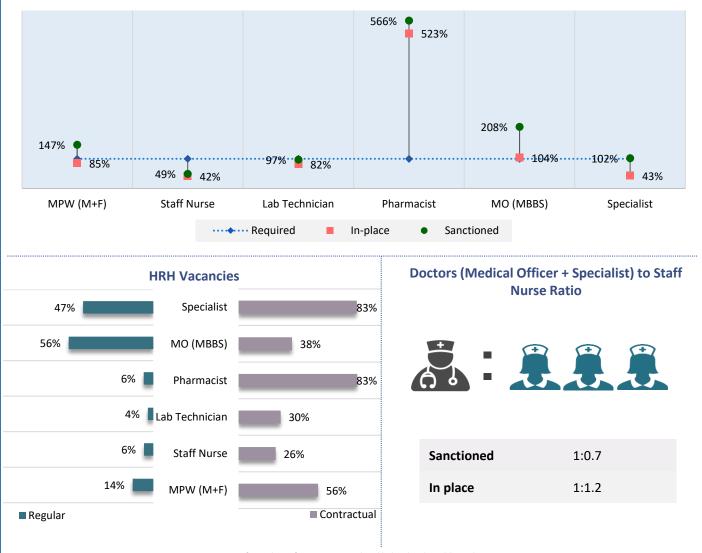


Major operations using anesthesia per Anesthetist: **34 cases per month** 

# Ladakh

	Policy and Systems		HRH Generation	
Ų	Specialist Cadre	$\checkmark$	MBBS (UG)	0 seats
-	HRH Policy	×	Medical (PG)	0 seats
	Separate Recruitment Board for Health	×	B. Sc Nursing	0 seats
	Implemented HRMIS	×	GNM	0 seats
9 <b>.0</b>	HRH Integration	×	ANM	0 seats

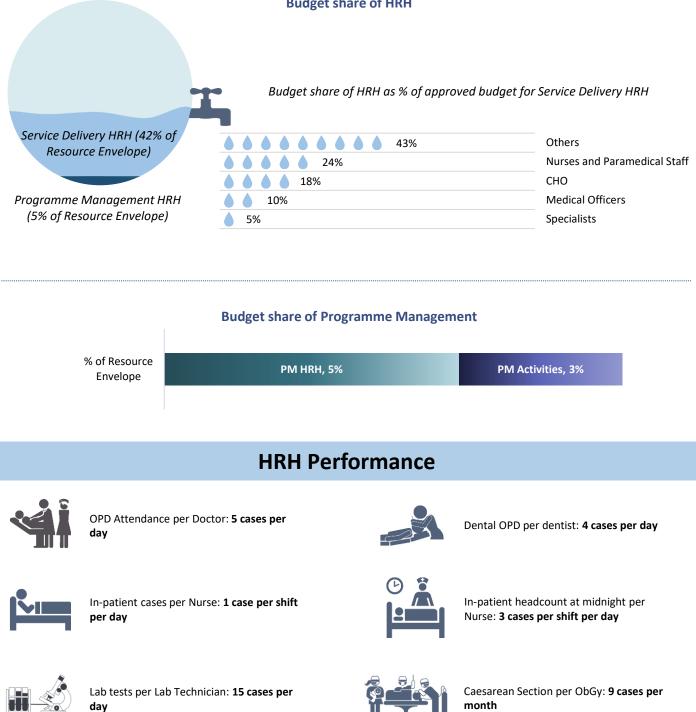
### **HRH Availability**



# Ladakh

## **NHM Budget Share**

### **Budget share of HRH**





Hysterectomy surgeries per ObGy: 0.1 cases per month

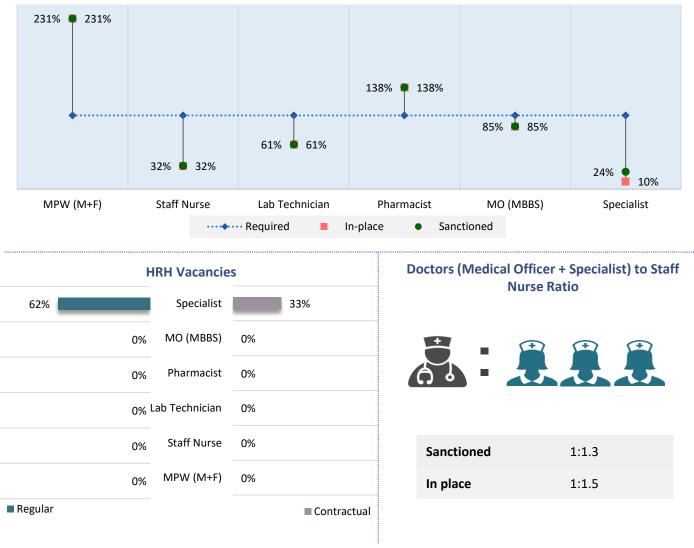


Major operations using anesthesia per Anesthetist: 22 cases per month

# Lakshadweep

Policy and Systems		HRH Generation		
Ûŗ	Specialist Cadre	$\checkmark$	MBBS (UG)	0 seats
	HRH Policy	×	Medical (PG)	0 seats
	Separate Recruitment Board for Health	×	B. Sc Nursing	0 seats
	Implemented HRMIS	×	GNM	0 seats
9 <b>.0</b>	HRH Integration	×	ANM	0 seats
			•1 - 1- •1••	

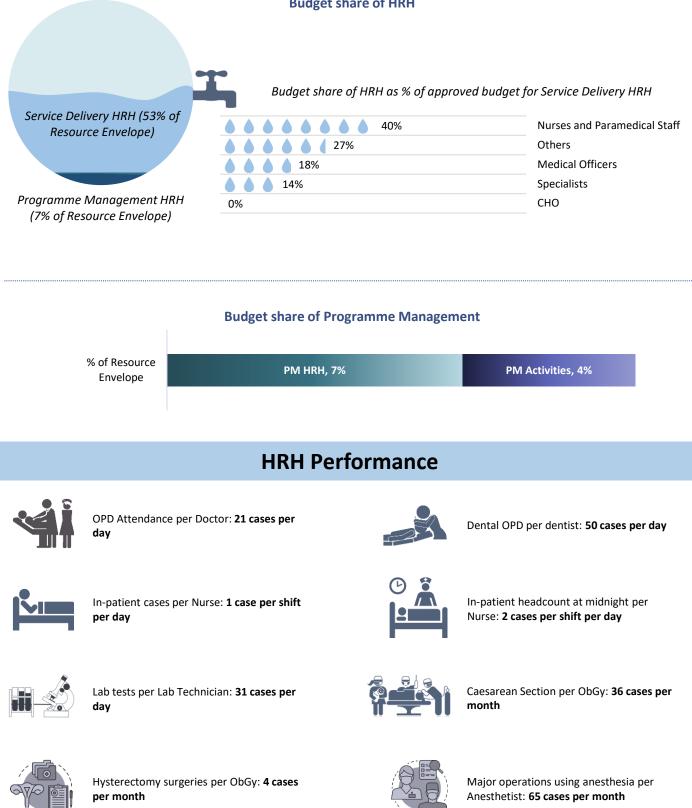
### **HRH Availability**



# Lakshadweep

## **NHM Budget Share**

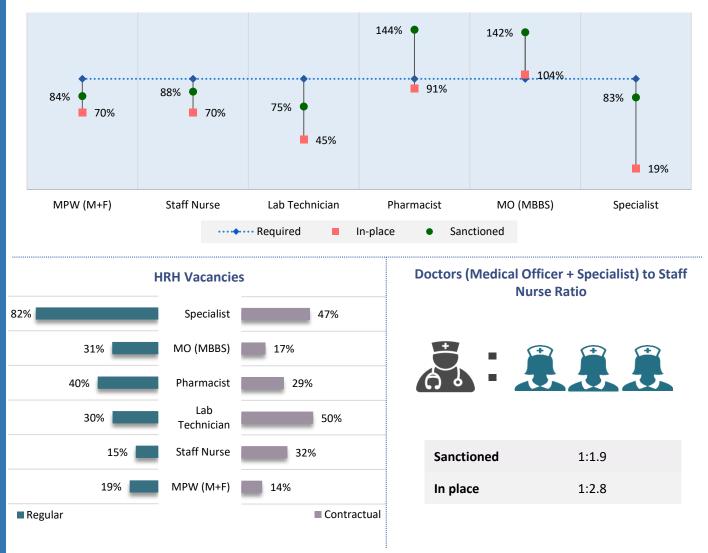
### **Budget share of HRH**



HRH Infographics of District Hospital and below level Health Facilities

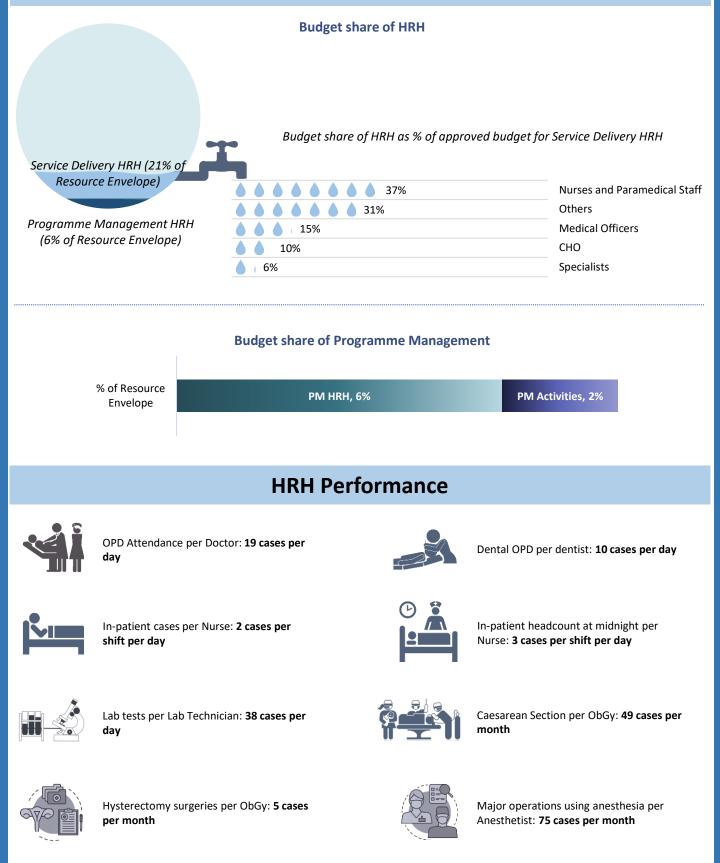
# Madhya Pradesh

	Policy and Systems		HRH Generation			
Ų	Specialist Cadre	$\checkmark$	MBBS (UG)	4180 seats		
	HRH Policy	$\checkmark$	Medical (PG)	1935 seats		
	Separate Recruitment Board for Health	X	B. Sc Nursing	1308 seats		
	Implemented HRMIS	$\checkmark$	GNM	17405 seats		
9 <b>.0</b>	HRH Integration	×	ANM	2895 seats		
	HRH Availability					



# Madhya Pradesh

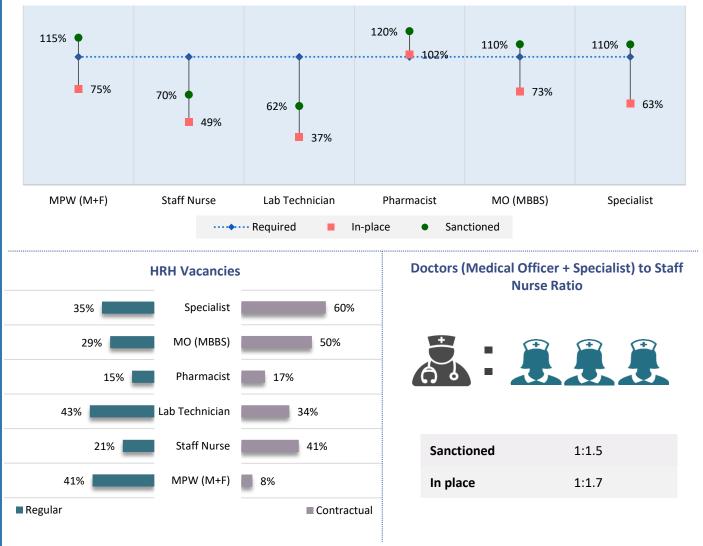
## **NHM Budget Share**



## Maharashtra

Policy and Systems		HRH Generation							
Ü	Specialist Cadre	$\checkmark$	MBBS (UG)	10295 seats					
	HRH Policy	×	Medical (PG)	5765 seats					
	Separate Recruitment Board for Health	×	B. Sc Nursing	760 seats					
	Implemented HRMIS		GNM	7914 seats					
9 <b>.0</b>	HRH Integration	~	ANM	12015 seats					
			•1 • 1 • 1•						

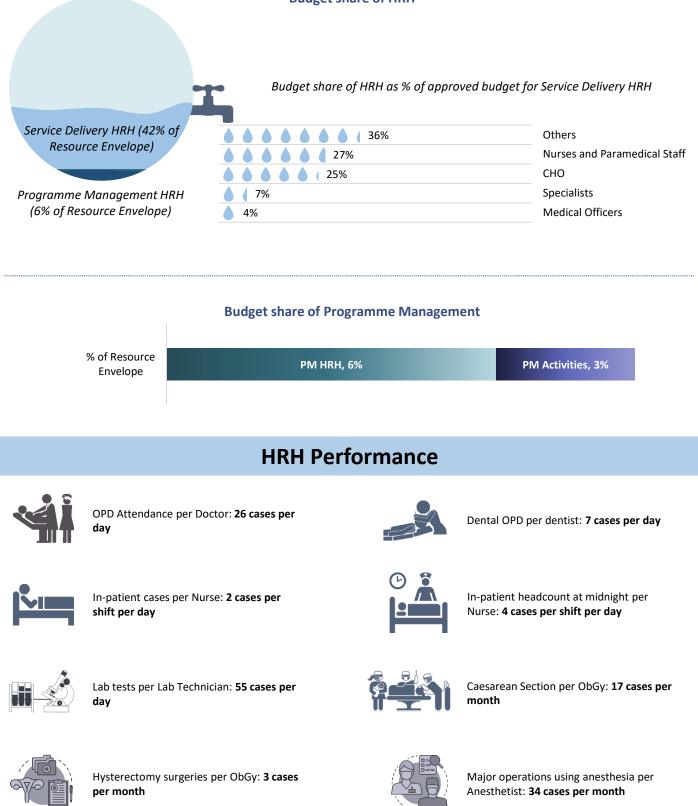
HRH Availability



# Maharashtra

## **NHM Budget Share**

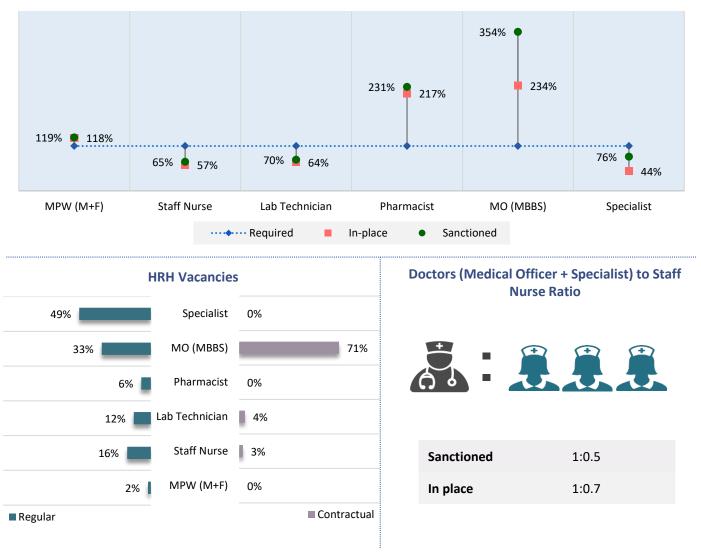
### **Budget share of HRH**



# Manipur

	Policy and Systems		HRH Generation	
Ü	Specialist Cadre	~	MBBS (UG)	525 seats
	HRH Policy	×	Medical (PG)	241 seats
Ç	Separate Recruitment Board for Health	×	B. Sc Nursing	26 seats
	Implemented HRMIS	×	GNM	550 seats
<b>6</b>	HRH Integration	×	ANM	180 seats

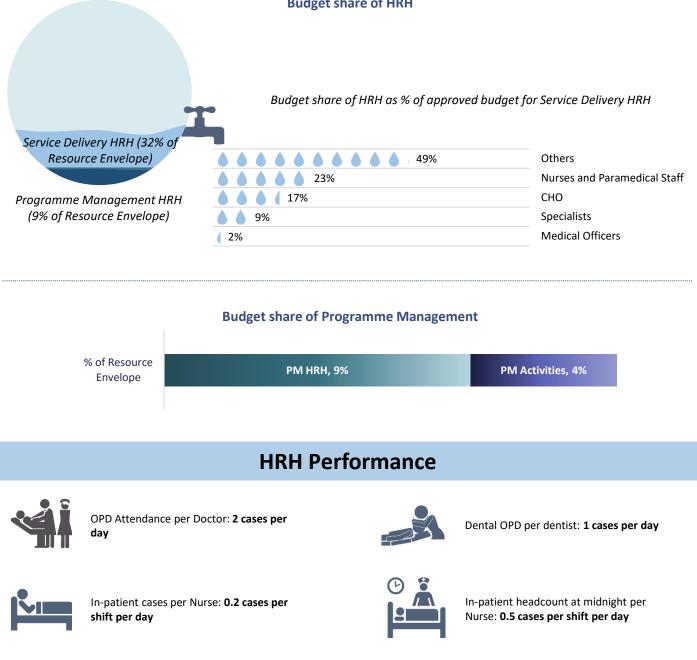
### **HRH Availability**



# Manipur

## **NHM Budget Share**

### **Budget share of HRH**





Lab tests per Lab Technician: 11 cases per day



Hysterectomy surgeries per ObGy: 3 cases per month



month

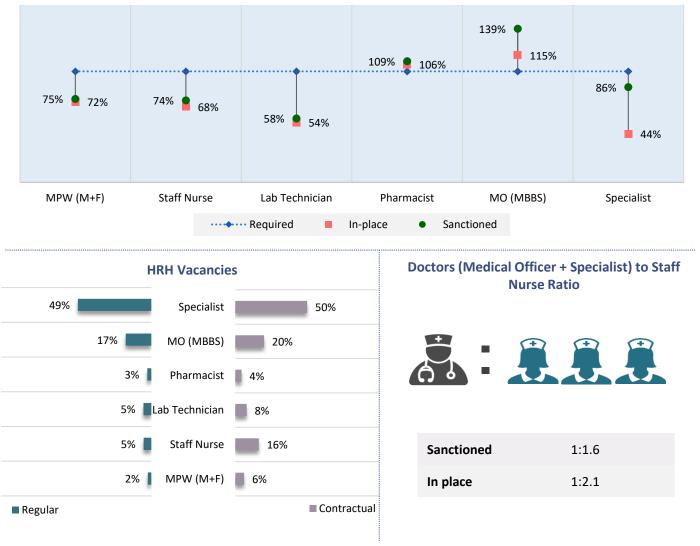
Major operations using anesthesia per Anesthetist: 12 cases per month

Caesarean Section per ObGy: 10 cases per

# Meghalaya

Policy and Systems		HRH Generation		
Ų	Specialist Cadre	×	MBBS (UG)	50 seats
	HRH Policy	$\checkmark$	Medical (PG)	37 seats
	Separate Recruitment Board for Health	×	B. Sc Nursing	10 seats
	Implemented HRMIS		GNM	255seats
9 <b>.0</b>	HRH Integration	×	ANM	65 seats

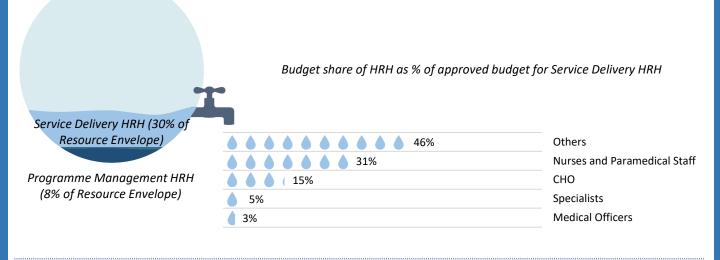
### **HRH Availability**



# Meghalaya

## **NHM Budget Share**

### **Budget share of HRH**



#### **Budget share of Programme Management**



## **HRH Performance**



OPD Attendance per Doctor: 6 cases per day



Dental OPD per dentist: 2 cases per day



In-patient cases per Nurse: 1 case per shift per day



In-patient headcount at midnight per Nurse: **3 cases per shift per day** 



Lab tests per Lab Technician: **15 cases per** day



Caesarean Section per ObGy: **17 cases per** month



Hysterectomy surgeries per ObGy: **1 case** per month

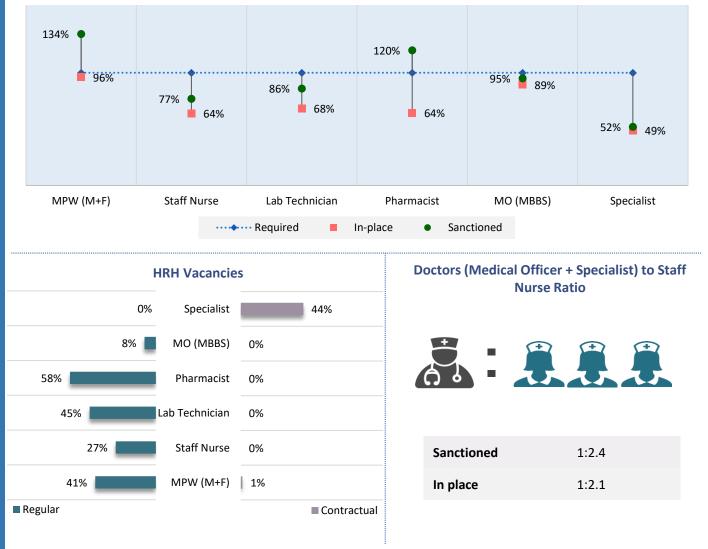


Major operations using anesthesia per Anesthetist: **14 cases per month** 

## Mizoram

Policy and Systems		HRH Generation		
Ü	Specialist Cadre	×	MBBS (UG)	100 seats
	HRH Policy	×	Medical (PG)	0 seats
	Separate Recruitment Board for Health	×	B. Sc Nursing	0 seats
	Implemented HRMIS	×	GNM	160 seats
9 <b>.0</b> 8	HRH Integration	×	ANM	120 seats

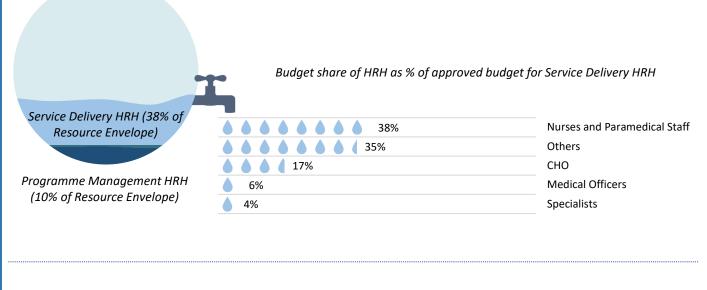
### **HRH Availability**



## Mizoram

## **NHM Budget Share**

### **Budget share of HRH**



#### **Budget share of Programme Management**

% of Resource Envelope

PM HRH, 10%

PM Activities, 4%

### **HRH Performance**



OPD Attendance per Doctor: 6 cases per day



Dental OPD per dentist: 3 cases per day



In-patient cases per Nurse: 1 case per shift per day



In-patient headcount at midnight per Nurse: **3 cases per shift per day** 



Lab tests per Lab Technician: **32 cases per day** 





Hysterectomy surgeries per ObGy: 1 case per month



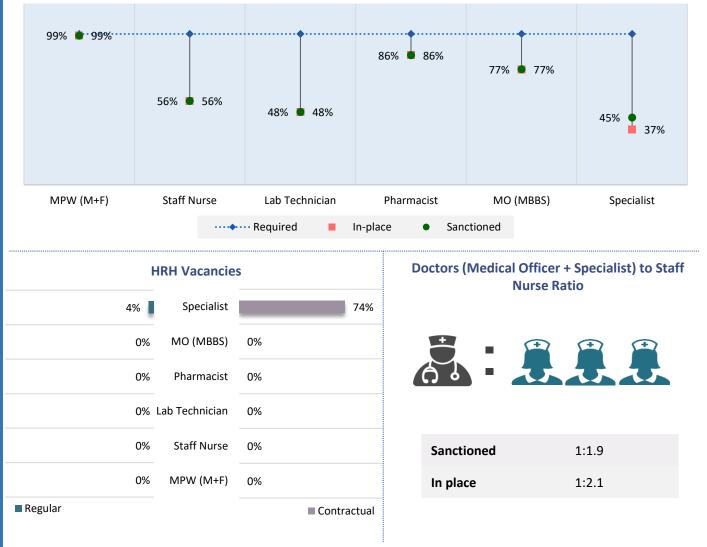
Caesarean Section per ObGy: 9 cases per month



Major operations using anesthesia per Anesthetist: **33 cases per month** 

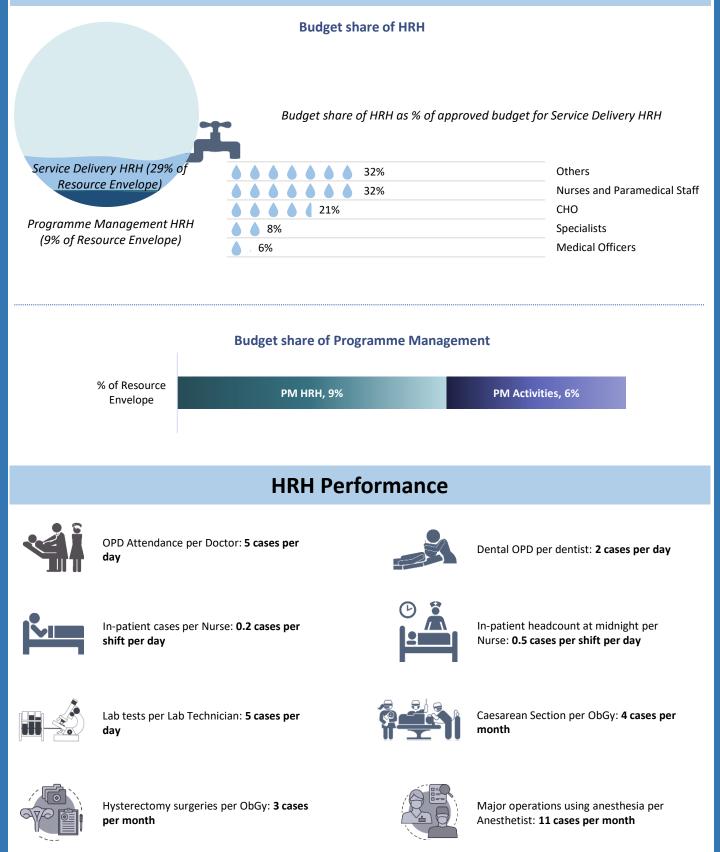
# Nagaland

Policy and Systems		HRH Generation		
Ų	Specialist Cadre	×	MBBS (UG)	0 seats
	HRH Policy	×	Medical (PG)	0 seats
	Separate Recruitment Board for Health	×	B. Sc Nursing	0 seats
	Implemented HRMIS	×	GNM	160 seats
9 <b>.0</b>	HRH Integration	×	ANM	60 seats
	н	RH Ava	ailability	



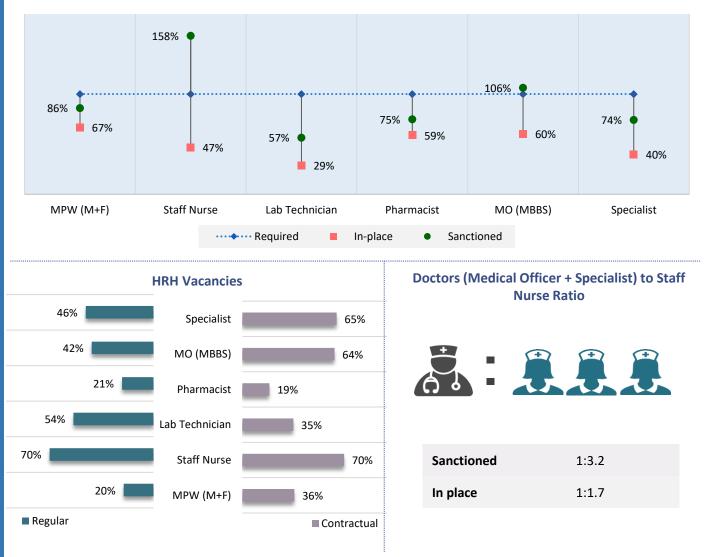
# Nagaland

## **NHM Budget Share**



## Odisha

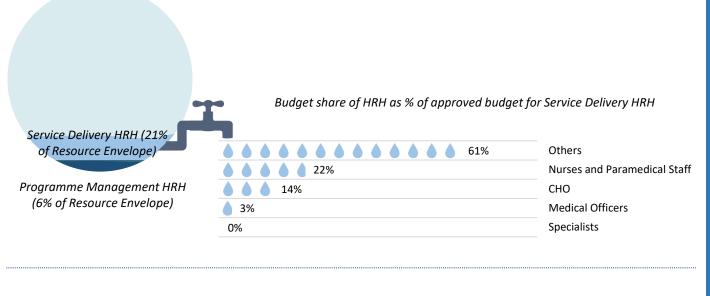
	Policy and Systems		HRH Ge	eneration	
Ųŗ	Specialist Cadre	-	MBBS (UG)	2325 seats	
	HRH Policy	~	Medical (PG)	1203 seats	
	Separate Recruitment Board for Health	×	B. Sc Nursing	382 seats	
	Implemented HRMIS	$\checkmark$	GNM	3100 seats	
9 <b>.0</b>	HRH Integration	~	ANM	3915 seats	
	HRH Availability				



## Odisha

## **NHM Budget Share**

#### **Budget share of HRH**



#### **Budget share of Programme Management**

% of Resource Envelope PM HRH, 6% PM Activities, 2%

### **HRH Performance**



OPD Attendance per Doctor: **30 cases per day** 



Dental OPD per dentist: 7 cases per day



In-patient cases per Nurse: **3 cases per shift per day** 



In-patient headcount at midnight per Nurse: **4 cases per shift per day** 



Lab tests per Lab Technician: **63 cases per day** 



Caesarean Section per ObGy: 14 cases per month



Hysterectomy surgeries per ObGy: **1 case per month** 



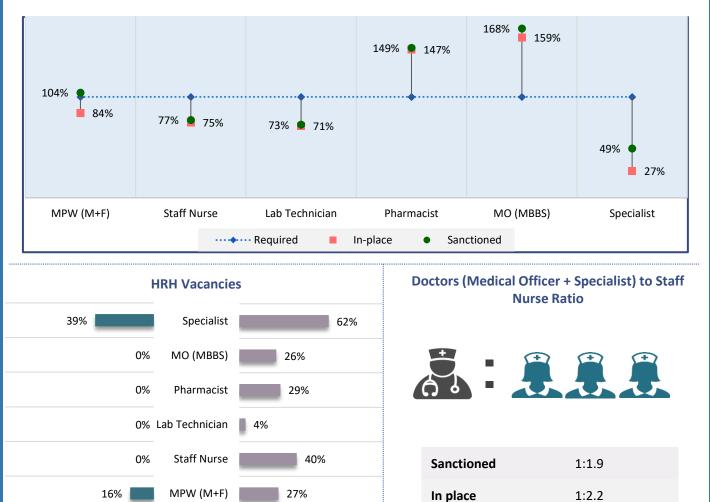
Major operations using anesthesia per Anesthetist: **61 cases per month** 

# Puducherry

	Policy and Systems		HRH Generation	
Ųŗ	Specialist Cadre	$\checkmark$	MBBS (UG)	1630 seats
	HRH Policy	×	Medical (PG)	943 seats
	Separate Recruitment Board for Health	×	B. Sc Nursing	193 seats
	Implemented HRMIS	×	GNM	330 seats
9 <b>.0</b>	HRH Integration	×	ANM	180 seats

### **HRH Availability**

Healthcare Providers: Required vs Sanctioned vs Availability of HRH as per IPHS 2012



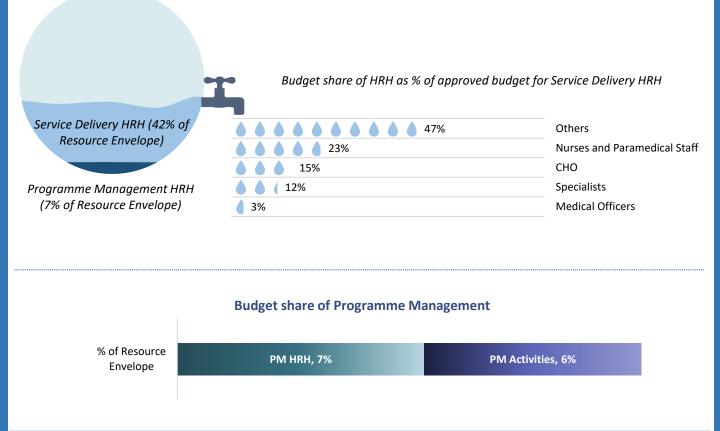
Contractual

Regular

# Puducherry

## **NHM Budget Share**

### **Budget share of HRH**



### **HRH Performance**



OPD Attendance per Doctor: **21 cases per** day



Dental OPD per dentist: 10 cases per day



In-patient cases per Nurse: 0.3 cases per shift per day



In-patient headcount at midnight per Nurse: **1 case per shift per day** 



Lab tests per Lab Technician: **22 cases per** day



Caesarean Section per ObGy: **35 cases per** month



Hysterectomy surgeries per ObGy: 2 cases per month

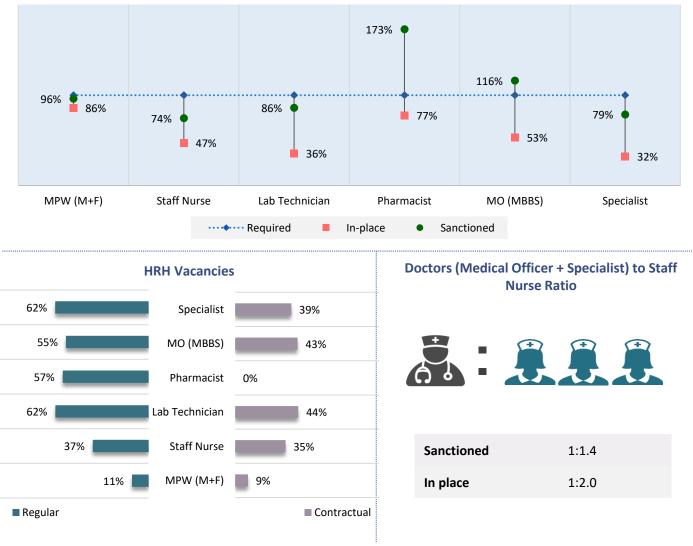


Major operations using anesthesia per Anesthetist: **23 cases per month** 

# Punjab

Policy and Systems		HRH Gene	ration	
Ų	Specialist Cadre	~	MBBS (UG)	1750 seats
-	HRH Policy	×	Medical (PG)	754 seats
	Separate Recruitment Board for Health	×	B. Sc Nursing	721 seats
	Implemented HRMIS	~	GNM	10573 seats
9 <b>.0</b>	HRH Integration	×	ANM	5770 seats

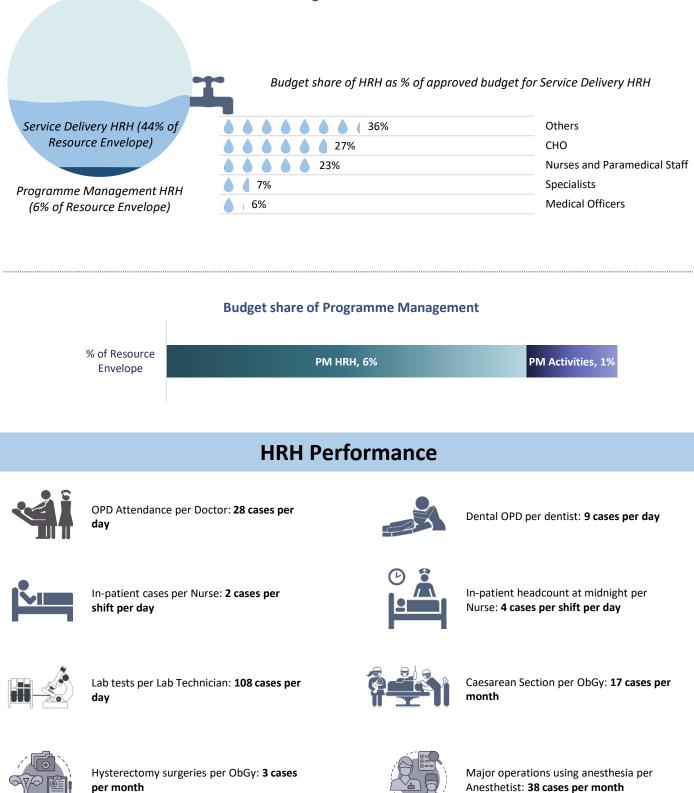
### **HRH Availability**



# Punjab

## **NHM Budget Share**

### **Budget share of HRH**

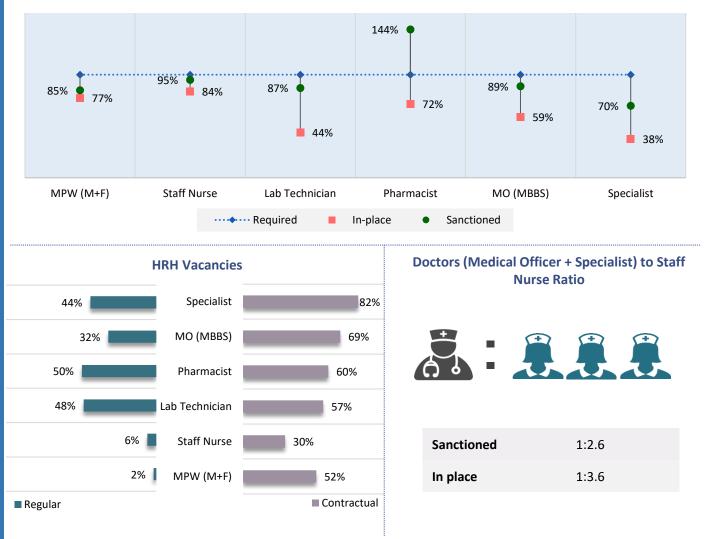


HRH Infographics of District Hospital and below level Health Facilities

# Rajasthan

Policy and Systems		HRH Generation		
Ug	Specialist Cadre	×	MBBS (UG)	5075 seats
	HRH Policy	×	Medical (PG)	2980 seats
Ċ	Separate Recruitment Board for Health	×	B. Sc Nursing	515 seats
	Implemented HRMIS	×	GNM	8385 seats
9 <b>.0</b>	HRH Integration	×	ANM	780 seats

### **HRH Availability**

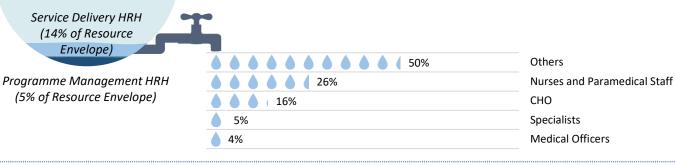


# Rajasthan

## **NHM Budget Share**

### **Budget share of HRH**

Budget share of HRH as % of approved budget for Service Delivery HRH



### **Budget share of Programme Management**

% of Resource Envelope PM HRH, 5% PM Activities, 3%

## **HRH Performance**



OPD Attendance per Doctor: **51 cases per** day



Dental OPD per dentist: 7 cases per day



In-patient cases per Nurse: 2 cases per shift per day



In-patient headcount at midnight per Nurse: **2 cases per shift per day** 



Lab tests per Lab Technician: **65 cases per day** 



Caesarean Section per ObGy: 14 cases per month



Hysterectomy surgeries per ObGy: 7 cases per month



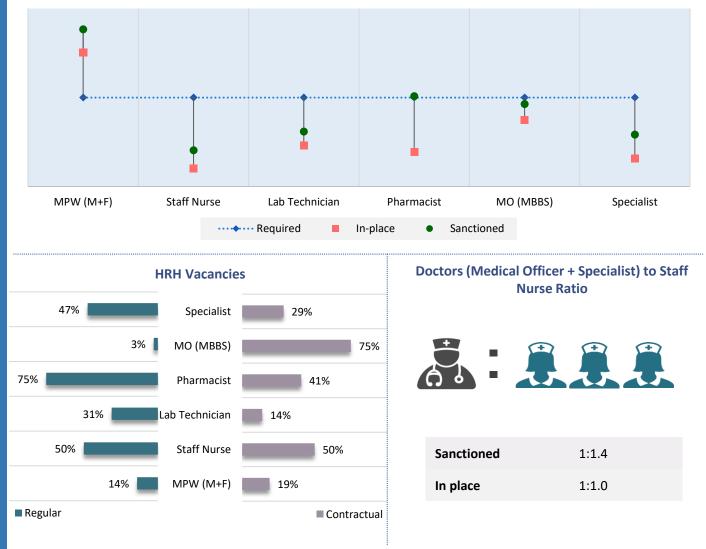
Major operations using anesthesia per Anesthetist: **29 cases per month** 

# Sikkim

	Policy and Systems		HRH Generation	
Ų	Specialist Cadre	$\checkmark$	MBBS (UG)	150 seats
-	HRH Policy	×	Medical (PG)	34 seats
	Separate Recruitment Board for Health	×	B. Sc Nursing	25 seats
	Implemented HRMIS	×	GNM	40 seats
¢ ₽ ₽	HRH Integration	×	ANM	20 seats
			11 - In 1114	

### **HRH Availability**

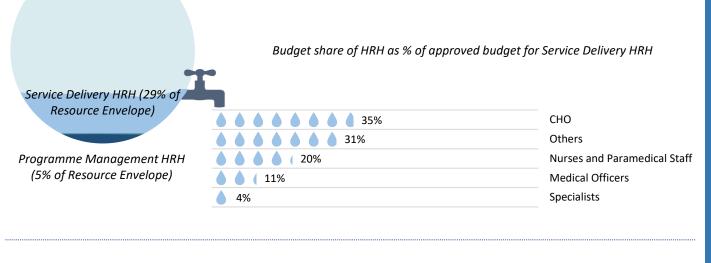
Healthcare Providers: Required vs Sanctioned vs Availability of HRH as per IPHS 2012



## Sikkim

## **NHM Budget Share**

### **Budget share of HRH**



#### **Budget share of Programme Management**

% of Resource Envelope

PM HRH, 5% PM Activities, 5%

## **HRH Performance**



OPD Attendance per Doctor: **8 cases per day** 



Dental OPD per dentist: 5 cases per day



In-patient cases per Nurse: 1 case per shift per day



In-patient headcount at midnight per Nurse: **4 cases per shift per day** 



Lab tests per Lab Technician: **17 cases per day** 



Caesarean Section per ObGy: **15 cases per** month



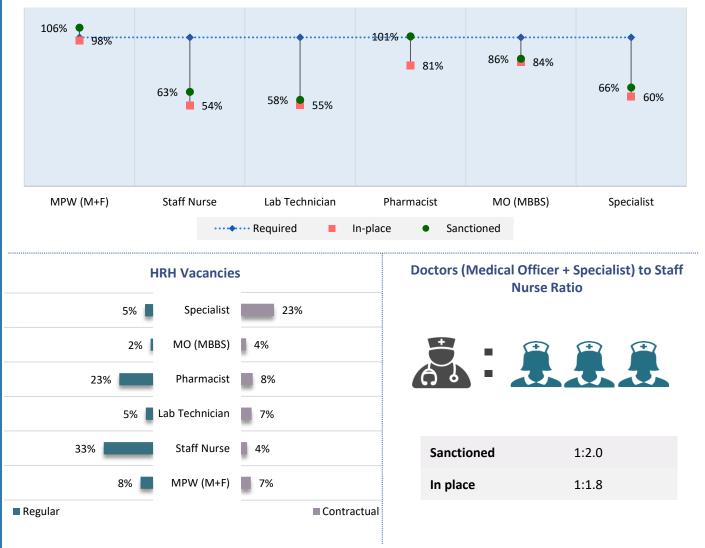
Hysterectomy surgeries per ObGy: **3 cases per month** 



Major operations using anesthesia per Anesthetist: **44 cases per month** 

# Tamil Nadu

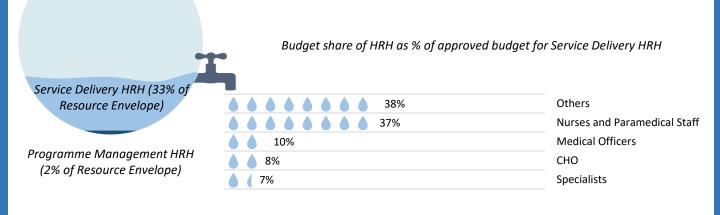
Policy and Systems		HRH Ge	neration	
Ų	Specialist Cadre	×	MBBS (UG)	11275 seats
-	HRH Policy		Medical (PG)	4935 seats
	Separate Recruitment Board for Health	$\checkmark$	B. Sc Nursing	1744 seats
	Implemented HRMIS	$\checkmark$	GNM	7135 seats
9 <b>.0</b>	HRH Integration	~	ANM	2150 seats
	н	RH Ava	ilability	



# Tamil Nadu

## **NHM Budget Share**

### **Budget share of HRH**



#### **Budget share of Programme Management**

% of Resource Envelope

PM HRH, 2% PM Activities, 3%

## **HRH Performance**



OPD Attendance per Doctor: 60 cases per day



Dental OPD per dentist: 12 cases per day



In-patient cases per Nurse: 4 cases per shift per day



In-patient headcount at midnight per Nurse: 6 cases per shift per day



Lab tests per Lab Technician: **112 cases per day** 



Caesarean Section per ObGy: 23 cases per month



Hysterectomy surgeries per ObGy: **1 cases** per month

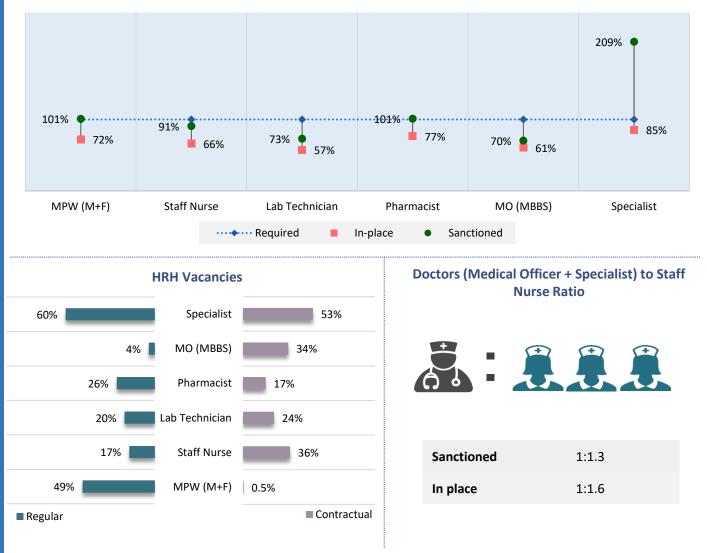


Major operations using anesthesia per Anesthetist: **73 cases per month** 

# Telangana

	Policy and Systems		HRH Generation	
Ų	Specialist Cadre	~	MBBS (UG)	6990 seats
	HRH Policy	×	Medical (PG)	2723 seats
	Separate Recruitment Board for Health	×	B. Sc Nursing	493 seats
	Implemented HRMIS	$\checkmark$	GNM	3962 seats
	HRH Integration	×	ANM	455 seats

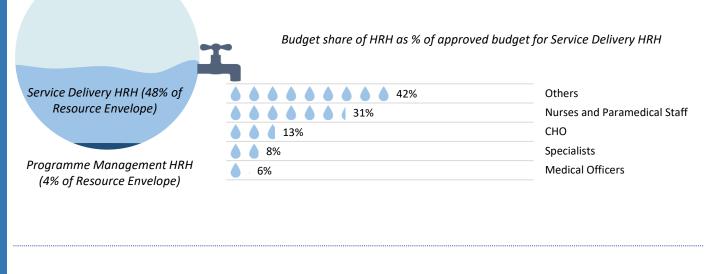
### **HRH Availability**



# Telangana

## NHM Budget Share

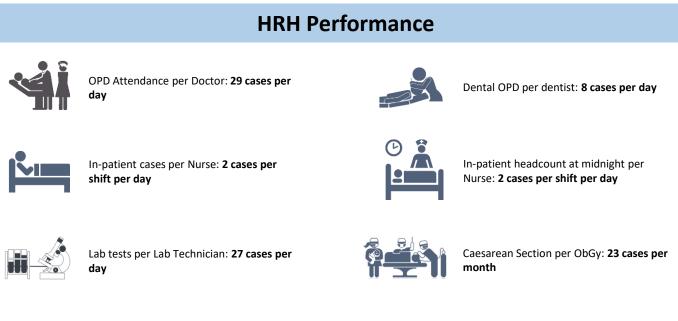
#### **Budget share of HRH**



#### **Budget share of Programme Management**

PM HRH, 4%

% of Resource Envelope





Hysterectomy surgeries per ObGy: 1 cases per month



Major operations using anesthesia per Anesthetist: **16 cases per month\*\*** 

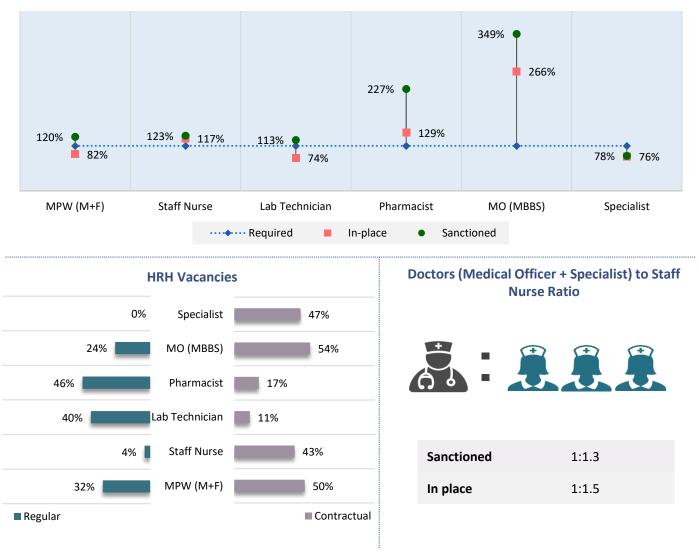
PM Activities, 2%

\*\*No. of Operation major (General and spinal anesthesia) has not been reported by two district hospitals

# Tripura

	Policy and Systems		HRH Generation	
Ų	Specialist Cadre	$\checkmark$	MBBS (UG)	225 seats
	HRH Policy	×	Medical (PG)	85 seats
	Separate Recruitment Board for Health	×	B. Sc Nursing	45 seats
	Implemented HRMIS	~	GNM	250 seats
9.00°	HRH Integration	×	ANM	335 seats
			:	

### **HRH Availability**



## Tripura

## **NHM Budget Share**

### **Budget share of HRH**

Budget share of HRH as % of approved budget for Service Delivery HRH



Programme Management HRH (5% of Resource Envelope)

<b>6</b> 4%	Others
<b>a b c</b> 16%	СНО
<b>a b</b> 14%	Nurses and Paramedical Staff
<b>4</b> %	Specialists
2%	Medical Officers

### **Budget share of Programme Management**

% of Resource Envelope

PM HRH, 5% PM Activities, 5%

## **HRH Performance**



OPD Attendance per Doctor: **4 cases per day** 



Dental OPD per dentist: 2 cases per day



In-patient cases per Nurse: 1 case per shift per day



In-patient headcount at midnight per Nurse: **2 cases per shift per day** 



Lab tests per Lab Technician: **10 cases per** day



Caesarean Section per ObGy: 14 cases per month



Hysterectomy surgeries per ObGy: 0.03 cases per month

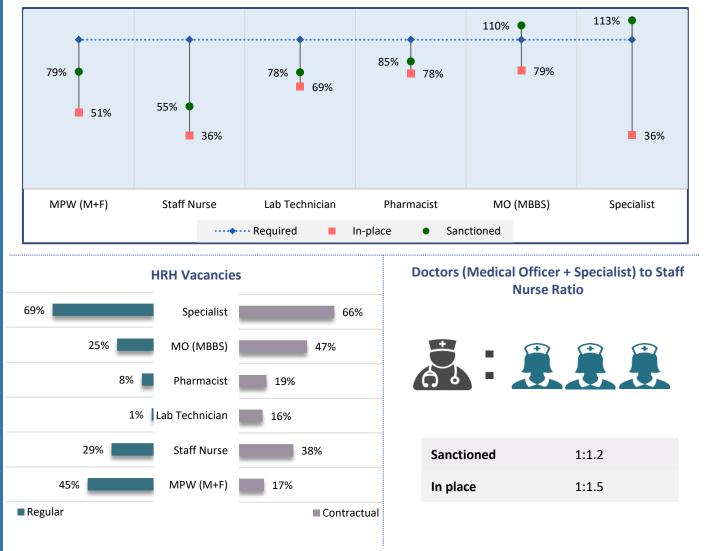


Major operations using anesthesia per Anesthetist: **5 cases per month** 

## Uttar Pradesh

Policy and Systems		HRH Generation		
Ų	Specialist Cadre	$\checkmark$	MBBS (UG)	9203 seats
	HRH Policy	~	Medical (PG)	3795 seats
	Separate Recruitment Board for Health	×	B. Sc Nursing	749 seats
	Implemented HRMIS	$\checkmark$	GNM	13120 seats
9 <b>.0</b>	HRH Integration	×	ANM	9960 seats

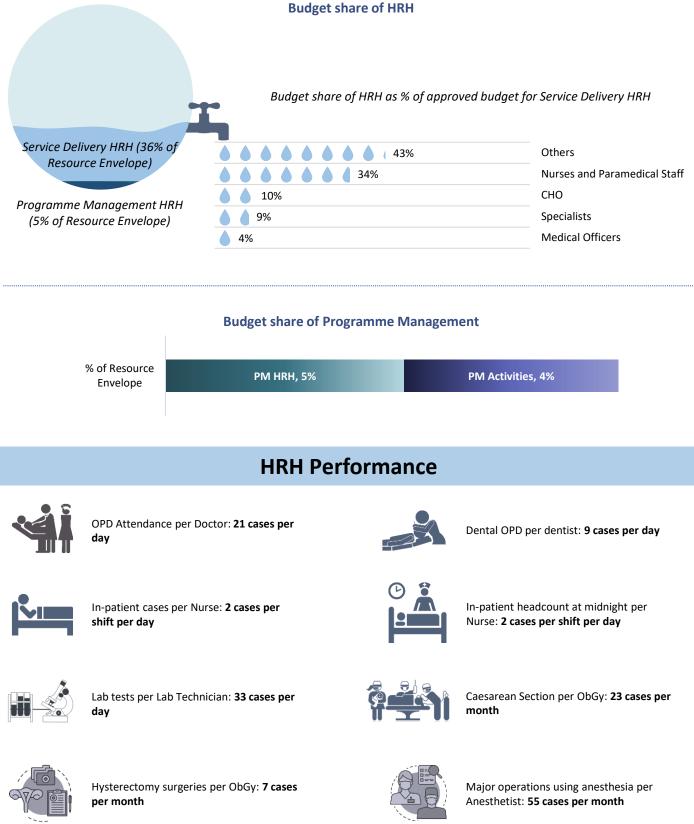
### **HRH Availability**



# Uttar Pradesh

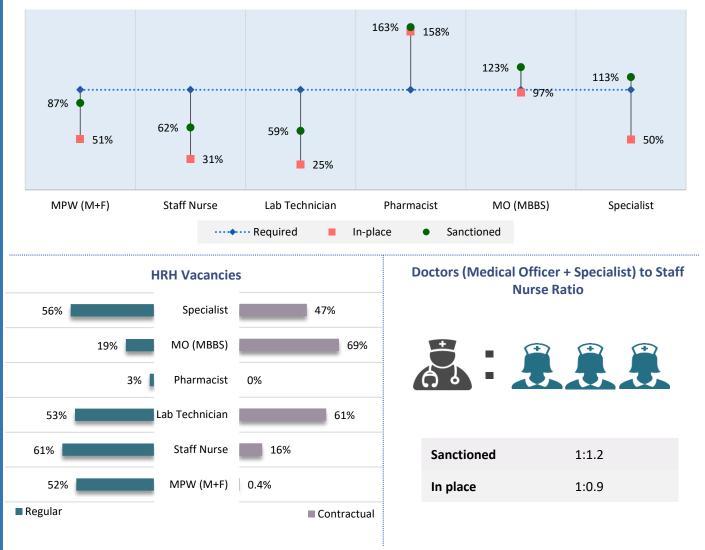
## **NHM Budget Share**

#### **Budget share of HRH**



# Uttarakhand

	Policy and Systems		HRH Generation		
Ų	Specialist Cadre	×	MBBS (UG)	1150 seats	
-	HRH Policy		Medical (PG)	1811 seats	
	Separate Recruitment Board for Health	×	B. Sc Nursing	160 seats	
	Implemented HRMIS	×	GNM	1180 seats	
9 <b>.0</b>	HRH Integration	~	ANM	595 seats	
	HRH Availability				



# Uttarakhand

## **NHM Budget Share**

### **Budget share of HRH**

Budget share of HRH as % of approved budget for Service Delivery HRH



Programme Management HRH (4% of Resource Envelope)

<b>6 6 6 6 6 6 6 6 6 6</b>	Others
<ul> <li>29%</li> </ul>	Nurses and Paramedical Staff
♦ 9%	СНО
5%	Specialists
1%	Medical Officers

### **Budget share of Programme Management**



## **HRH Performance**



OPD Attendance per Doctor: **12 cases per** day



Dental OPD per dentist: 4 cases per day



In-patient cases per Nurse: 1 case per shift per day



In-patient headcount at midnight per Nurse: **1 case per shift per day** 



Lab tests per Lab Technician: **34 cases per** day



Caesarean Section per ObGy: **18 cases per** month



Hysterectomy surgeries per ObGy: 2 cases per month

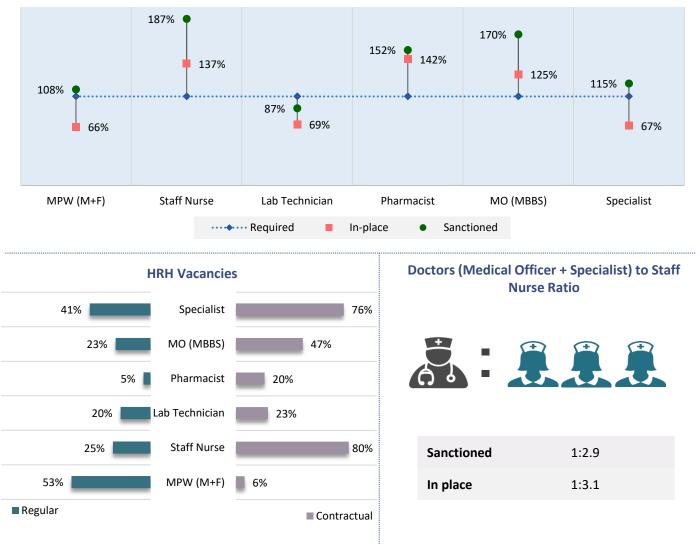


Major operations using anesthesia per Anesthetist: **30 cases per month** 

## West Bengal

	Policy and Systems		HRH Generation		
Ug	Specialist Cadre	~	MBBS (UG)	4825 seats	
-	HRH Policy	×	Medical (PG)	1998 seats	
	Separate Recruitment Board for Health	×	B. Sc Nursing	385 seats	
	Implemented HRMIS	~	GNM	7712 seats	
9 <b>.0</b>	HRH Integration	×	ANM	1715 seats	

### **HRH Availability**



# West Bengal

## **NHM Budget Share**

### **Budget share of HRH**

Budget share of HRH as % of approved budget for Service Delivery HRH



Programme Management HRH (5% of Resource Envelope)

<b>4 4 4 4</b>	Others
35%	Nurses and Paramedical Staff
<b>9</b> %	Medical Officers
<b>0 1</b> 7%	СНО
1%	Specialists

### **Budget share of Programme Management**

% of Resource Envelope

**PM HRH, 5%** PM Activities, 2%

## **HRH Performance**



OPD Attendance per Doctor: 24 cases per day



Dental OPD per dentist: 8 cases per day



In-patient cases per Nurse: 1 case per shift per day



In-patient headcount at midnight per Nurse: 2 cases per shift per day



Lab tests per Lab Technician: 23 cases per day



Caesarean Section per ObGy: 26 cases per month



Hysterectomy surgeries per ObGy: 2 cases per month



Major operations using anesthesia per Anesthetist: 39 cases per month



Ministry of Health & Family Welfare Government of India